

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-K

(X) ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For year ended December 31, 2002

() TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from ____ to ____

Commission file number 0-1469

CHURCHILL DOWNS INCORPORATED
(Exact name of registrant as specified in its charter)

Kentucky
(State or other jurisdiction of incorporation or
organization)

61-0156015
(IRS Employer Identification No.)

700 Central Avenue, Louisville, KY
(Address of principal executive offices)

40208
(Zip Code)

(Registrant's telephone number, including area code)

(502) 636-4400

Securities registered pursuant to Section 12(b) of the Act:

None
Title of each class registered

None
Name of each exchange on which registered

Securities registered pursuant to Section 12(g) of the Act:

COMMON STOCK, NO PAR VALUE
Title of class

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form 10-K. ()

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act.) YES NO

As of March 13, 2003, 13,160,639 shares of the Registrant's Common Stock were outstanding. As of June 28, 2002 (based upon the closing sale price for such date on the Nasdaq National Market) the aggregate market value of the shares held by nonaffiliates of the Registrant was \$243,141,423.

Portions of the Registrant's Proxy Statement for its Annual Meeting of Shareholders to be held on June 19, 2003 are incorporated by reference herein in response to Items 10, 11, 12 and 13 of Part III of Form 10-K. The exhibit index is located on pages 62 to 65.

PART I

ITEM 1. BUSINESS

A. INTRODUCTION

Churchill Downs Incorporated (the "Company") is a racing company that conducts pari-mutuel wagering on live Thoroughbred, Quarter Horse and Standardbred horse racing and simulcasts signals of races. Additionally, we offer racing services through our other business interests. We were organized as a Kentucky corporation in 1928. Our principal executive offices are located at 700 Central Avenue, Louisville, Kentucky, 40208.

We own and operate our flagship operation, Churchill Downs racetrack, in Louisville, Kentucky (“Churchill Downs”). Churchill Downs has conducted Thoroughbred racing continuously since 1875 and is internationally known as the home of the Kentucky Derby. The Churchill Downs operation also encompasses an off-track betting facility (“OTB”). In addition, the management of Churchill Downs oversees Ellis Park Race Course, Inc. (“Ellis Park”), which operates a Thoroughbred track in Henderson, Kentucky.

Churchill Downs Management Company (“CDMC”), a wholly owned subsidiary, manages all of our racing operations including: Churchill Downs; Ellis Park; Arlington Park, a Thoroughbred racing operation in Arlington Heights along with six OTBs in Illinois; Calder Racecourse, a Thoroughbred racing operation in Miami, Florida; and Hollywood Park, a Thoroughbred racing operation in Inglewood, California. Calder Racecourse and Hollywood Park were acquired in April 1999 and September 1999, respectively. Arlington Park merged with the Company in September 2000.

Additionally, CDMC manages Hoosier Park at Anderson in Anderson, Indiana (“Hoosier Park”). Hoosier Park conducts Thoroughbred, Quarter Horse and Standardbred horse racing, and operates three OTBs in Indiana. Hoosier Park is owned by Hoosier Park, L.P. (“HPLP”), an Indiana limited partnership. Anderson Park, Inc. (“Anderson”), a wholly owned subsidiary of CDMC, is the sole general partner of HPLP. Anderson owns a 62% interest in HPLP and continues to manage its day-to-day operations. Centaur Racing, LLC owns 38% of HPLP and, through a Partnership Interest Purchase Agreement, has options to purchase additional partnership interests from us.

We formed Churchill Downs Investment Company (“CDIC”), a wholly owned subsidiary, to oversee other industry related investments. CDIC owns a 60% ownership interest in Charlson Broadcast Technologies, LLC (“CBT”), a privately held company that provides television production and computer graphic software to the racing industry. CBT’s proprietary software displays odds, statistical data and other racing information on television in real-time for customers at racetracks and OTBs.

During January 2002, we sold our 35% interest in EquiSource, LLC, a procurement business that assists in the group purchasing of supplies and services for the equine industry, to the National Thoroughbred Racing Association, Inc. CDIC also holds a 30% interest in NASRIN Services, LLC (“NASRIN”), a telecommunications service provider for the pari-mutuel and simulcasting industries and a 24% interest in Kentucky Downs, LLC (“Kentucky Downs”), a Franklin, Kentucky, racetrack that conducts a limited Thoroughbred race meet with seven live racing days in September, as well as year-round simulcasting. Our investments in CBT, EquiSource, NASRIN and Kentucky Downs are and were not material to the Company’s financial position or results of operations.

B. LIVE RACING OPERATIONS

We conduct live horse racing at Churchill Downs, Hollywood Park, Calder Racecourse, Arlington Park, Hoosier Park and Ellis Park. The following is a summary of our significant live racing events and a description of our properties.

The Kentucky Derby and the Kentucky Oaks, both held at Churchill Downs, continue to be our premier racing events. The Kentucky Derby offers a minimum \$1.0 million in purse money, and the Kentucky Oaks offers a minimum \$0.5 million in purse money. The Kentucky Derby is the first of the annual Triple Crown Races, which offer a \$5.0 million bonus to the winner of all three races. In addition, Churchill Downs offers a \$0.8 million purse for the Stephen Foster Handicap. Calder Racecourse is home to The Festival of the Sun, Florida’s richest day in Thoroughbred racing, offering approximately \$1.6 million in total purse money. Hollywood Park is home to the Hollywood Gold Cup, which offers \$0.75 million in purse money. Hollywood Park’s Autumn Meet is highlighted by the annual \$2.1 million Autumn Turf Festival, comprised of six turf races. The Arlington Million, which is run during the International Festival of Racing at Arlington Park, with a purse of \$1.0 million, is one of three North American stops for the World Series Racing Championship. Other significant racing events are the Indiana Derby for Thoroughbreds and the Dan Patch Invitational for Standardbreds held at Hoosier Park, as well as the Gardenia Stakes for older fillies and mares held at Ellis Park.

Arlington Park hosted the Breeders’ Cup Championship (“Breeders’ Cup”) in 2002. Churchill Downs hosted the Breeders’ Cup in 2000, 1998, 1994, 1991 and 1988 and Hollywood Park also hosted the Breeders’ Cup in 1997, 1987 and 1984 (all occurring prior to our acquisition of Hollywood Park). Breeders’ Cup Limited, a tax-exempt organization chartered to promote Thoroughbred racing and breeding, sponsors Breeders’ Cup races which feature \$13.0 million in purses. These races are held annually for the purpose of determining Thoroughbred champions in eight different events. Racetracks across North America compete for the privilege of hosting the prestigious Breeders’ Cup races each year.

Churchill Downs

The Churchill Downs racetrack site and improvements are located in Louisville, Kentucky (“Churchill facility”). The Churchill facility consists of approximately 147 acres of land with a one-mile dirt track, a seven-eighths (7/8) mile turf track, permanent grandstands and a stabling area. The facility includes clubhouse and grandstand seating for approximately 48,500 persons, a state-of-the-art simulcast wagering facility designed to accommodate 450 persons, a general admission area, and food and beverage facilities ranging from fast food to full-service restaurants. The site also has a saddling paddock, infield accommodations for groups

and special events, parking areas for the public, and our racetrack and corporate office facilities. The backside stable area has barns sufficient to accommodate approximately 1,400 horses, a 114-room dormitory and other facilities for backstretch personnel.

To supplement the facilities at Churchill Downs, we provide additional stabling facilities sufficient to accommodate 500 horses and a three-quarter (3/4) mile dirt track, which is used for training Thoroughbreds, at the OTB known as Trackside (formerly the Louisville Sports Spectrum). The facilities provide a year-round base of operation for many horsemen and enable us to attract new horsemen to race at Churchill Downs.

We continue to make numerous capital improvements to the Churchill facility in order to better serve our horsemen and patrons. During the first quarter of 2002 we began a \$121.7 million renovation plan to restore and modernize key areas at the Churchill Downs racetrack, referred to as our "Master Plan". The \$26.6 million Phase I of the Master Plan is currently underway and is slated for completion in the fall of 2003. Phase I includes renovation of the historic Jockey Club and construction of 64 new luxury suites, a ballroom, new meeting rooms and kitchen facilities. The \$95.1 million Phase II of the Master Plan is scheduled to begin during the third quarter of 2003 and will include the demolition and rebuilding of a large section of the clubhouse area including the addition of 15 new luxury suites. Phase II construction is scheduled for completion in 2005.

As part of the financing for the Master Plan, in 2002 we transferred the Churchill facility to the City of Louisville, Kentucky and leased back the facility. Subject to the terms of the lease agreement we can buy back the facility at any time for \$1.00. This transaction has no significant impact on our current financial position or results of operations.

Hollywood Park

Hollywood Park and the Hollywood Park Casino site and improvements are located in Inglewood, California ("Hollywood Park facility"). The Hollywood Park facility consists of approximately 240 acres of land upon which the racetrack and casino are located with a one and one-eighth (1 1/8) mile dirt track, a one-mile turf track, permanent grandstands and a stabling area. The facility includes clubhouse and grandstand seating for 16,675 persons, a general admission area, a saddling paddock area and food and beverage facilities ranging from fast food to full-service restaurants. The stabling area consists of stalls to accommodate approximately 2,000 horses, tack rooms, feed rooms, a federally approved quarantine facility, a half-mile training track, and a not-for-profit Equine Teaching Hospital and Research Center operated under the direction of the Southern California Equine Foundation. The Hollywood Park facility also features parking areas for the public and office facilities.

The Hollywood Park Casino is a state-of-the-art facility that is open 24 hours a day, 365 days a year. The casino features more than 150 gaming tables offering a variety of California approved casino games. Under California gaming law, the casino is a card club. Thus, it is not authorized to operate slot machines or electronic gaming devices but instead rents tables to casino patrons for a seat fee charged on a per hand basis. The casino also offers facilities for simulcast wagering. We lease the facility to Pinnacle Entertainment, Inc. under a 10-year lease for an annual rent of \$3.0 million. The lease includes a 10-year renewal option and is subject to an adjustment to the rent at the time the option is exercised.

Calder Racecourse

The Calder Racecourse racetrack and improvements are located in Miami, Florida ("Calder Racecourse facility"). The Calder Racecourse facility is adjacent to Pro Player Stadium, home of the Florida Marlins and Miami Dolphins. The Calder Racecourse facility consists of approximately 220 acres of land with a one-mile dirt track, a seven-eighths (7/8) mile turf track, a training area with a five-eighths (5/8) mile training track, permanent grandstands and a stabling area. The facility includes clubhouse and grandstand seating for approximately 15,000 persons, a general admission area, and food and beverage facilities ranging from fast food to full-service restaurants. The stable area consists of a receiving barn, feed rooms, tack rooms, detention barns and living quarters and can accommodate approximately 1,800 horses. The Calder Racecourse facility also features a saddling paddock, parking areas for the public and office facilities.

Arlington Park

The Arlington Park racecourse was constructed in 1927 and reopened its doors in 1989 after a devastating fire engulfed the clubhouse four years earlier. The racecourse sits on 325 acres, has a one and one-eighths (1 1/8) mile dirt track, a one-mile turf track and a five-eighths (5/8) mile training track. The facility includes permanent clubhouse, grandstand and suite seating for 6,045 persons, and food and beverage facilities ranging from fast food to full-service restaurants. Arlington Park has 34 barns able to

accommodate approximately 2,200 horses. The Arlington Park facility also features a saddling paddock, parking areas for the public and office facilities.

Ellis Park

The Ellis Park racetrack and improvements, located in Henderson, Kentucky (“Ellis Park facility”), consist of approximately 250 acres of land just north of the Ohio River with a one and one-eighths (1 1/8) mile dirt track, a one-mile turf track, permanent grandstands and a stabling area for 1,140 horses. The facility includes clubhouse and grandstand seating for 8,000 people, a general admission area, and food and beverage facilities ranging from fast food to full-service restaurants. The Ellis Park facility also features a saddling paddock, parking areas for the public and office facilities.

Hoosier Park

Hoosier Park is located in Anderson, Indiana, about 40 miles northeast of downtown Indianapolis (“Hoosier Park facility”). Hoosier Park leases the land under a long-term lease with the city of Anderson and owns all of the improvements on the site. The Hoosier Park facility consists of approximately 110 acres of leased land with a seven-eighths (7/8) mile dirt track, permanent grandstands and a stabling area. The facility includes seating for approximately 2,400 persons, a general admission area, and food and beverage facilities ranging from fast food to a full-service restaurant. The site also has a saddling paddock, parking areas for the public and office facilities. The stable area has barns sufficient to accommodate 980 horses and other facilities for backstretch personnel.

C. SIMULCAST OPERATIONS

We generate a portion of our revenues by transmitting signals of races from our racetracks to other facilities (“export”), and receiving signals from other tracks (“import”). Revenues are earned through pari-mutuel wagering on signals that we both import and export.

The Churchill Downs Simulcast Network (“CDSN”) oversees our interstate and international simulcast and wagering opportunities, as well as the marketing, sales, operations and data support efforts related to the Company-owned racing content. CDSN administers the exporting of the Company’s live racing signals, and CDSN will present 620 racing programs from our six racetracks to wagering outlets during 2003.

Churchill Downs, Arlington Park and Calder Racecourse conduct simulcast wagering only during live race meets, while Hollywood Park, Hoosier Park and Ellis Park offer year-round simulcast wagering at the racetracks. Our OTB in Kentucky primarily conducts simulcast wagering only when Churchill Downs is not operating a live race meet. The OTBs located in Indiana and Illinois conduct simulcast wagering year-round.

Off-Track Betting Facilities

Our ten OTBs are collectively branded “Trackside” to create a common identity for our OTB operations. The Kentucky OTB is located in Louisville, Kentucky, about five miles from the Churchill facility. This 100,000-square-foot property, on approximately 88 acres of land, is a Thoroughbred training and stabling annex which has state-of-the-art audio visual capabilities for pari-mutuel wagering. The OTB provides audio and visual technology, seating for approximately 3,000 persons, parking, offices and related facilities for simulcasting races.

Arlington Park also operates six OTBs that accept wagers on races at Arlington Park as well as on races simulcast from other locations. One OTB is located on the Arlington Park property. Another is located in Rockford, Illinois consisting of approximately 8.6 acres, and a third is located in Moline, Illinois on approximately 232.6 acres. Arlington Park also leases three OTBs located in: Waukegan, Illinois consisting of approximately 25,000 square feet; Chicago, Illinois consisting of approximately 19,700 square feet; and South Elgin, Illinois. The South Elgin facility was opened in December 2002 within an existing restaurant and conducts pari-mutuel wagering through a license agreement.

Hoosier Park operates three OTBs providing a statewide distribution system for Hoosier Park’s racing signal, and additional simulcast markets for our products. These OTBs are located in: Merrillville, located about 30 miles southeast of Chicago, which consists of approximately 27,300 square feet of space; Fort Wayne which consists of approximately 15,750 square feet of space; and downtown Indianapolis where Hoosier Park leases approximately 24,800 square feet of space.

Kentucky Off-Track Betting, LLC

We are a 50% owner in Kentucky Off-Track Betting, LLC (“KOTB”), with 25% of this ownership through our Ellis Park racetrack and the other 25% of this ownership through our Churchill Downs racetrack. KOTB’s purpose is to own and operate facilities for the simulcasting of races and the acceptance of wagers on such races at locations other than a racetrack. These OTBs may be located no closer than 75 miles from an existing racetrack without the racetrack’s consent and in no event closer than 50 miles to an existing racetrack. Each OTB must first be approved by the Kentucky Racing Commission (“KRC”) and the local government where the facility is to be located. KOTB currently owns or leases and operates OTBs in Corbin, Maysville, Jamestown and Pineville, Kentucky which conduct simulcast wagering year-round.

OTBs developed by KOTB provide additional markets for the intrastate simulcasting of and wagering on Churchill Downs’ and Ellis Park’s live races and interstate simulcasting of and wagering on out-of-state signals. KOTB did not contribute significantly to our operations in 2002 and is not anticipated to have a substantial impact on our operations in the future. Our investment in KOTB is not material to the Company’s financial position or results of operations.

In-Home Wagering

In-home wagering, or account wagering, allows viewers to place wagers through an account established with an operating company. The operating company provides distribution of the live racing product through a broadcast medium such as television or the internet. We have entered into an agreement with Television Games Network (“TVG”), affiliated with Gemstar-TV Guide International, Inc., to broadcast our simulcast products as part of TVG’s programming content. We license our live racing products to TVG for which we receive a simulcast host fee and a source market fee.

We believe that in-home wagering will attract both new customers who may be intimidated by a live track or an OTB facility and existing racing fans who will use account wagering in addition to the live track and OTB operations.

Pari-mutuel wagering is currently excluded from the Federal restrictions on internet gambling. In-home wagering, through networks such as TVG, is currently permitted in 12 states and is not expressly prohibited in an additional 26 states. At this time, in-home wagering does not represent a material portion of our revenues. However, we view this distribution channel as a potential source of future growth in the off-track market which requires no additional capital investment by us.

D. SOURCES OF REVENUE

Our pari-mutuel revenues include commissions on pari-mutuel wagering at our racetracks and off-track betting facilities (net of state pari-mutuel taxes), plus simulcast host fees, and source market fees generated from contracts with our in-home wagering providers. In addition to the commissions earned on pari-mutuel wagering we also earn pari-mutuel related streams of revenues from sources that are not related to the handle wagered at our facilities. These other revenues are primarily derived from statutory racing regulations in some of the states where our facilities are located and can fluctuate year-to-year. Additional non-wagering revenues are primarily generated from Indiana riverboat admissions subsidy, admissions, concessions, sponsorships, licensing rights and broadcast fees, lease income and other sources.

Financial information about our segments required by this Item is incorporated by reference from the information contained in the Notes to Consolidated Financial Statements included in Item 8 of this Report.

E. LICENSES AND LIVE RACING DATES

The following table is a summary of our live racing dates and the number of live racing days for each of our six racetracks. All of the racing dates have been approved by the respective state racing authorities, mentioned later in this section:

| Racetrack | 2003 | | 2002 | |
|------------------------|------------------|-----------|------------------|-----------|
| | Racing Dates | # of Days | Racing Dates | # of Days |
| Churchill Downs | | | | |
| Spring Meet: | April 26-July 6 | 52 | April 27-July 7 | 52 |
| Fall Meet: | Oct. 26-Nov. 29 | 27 | Oct. 27-Nov. 30 | 30 |
| | | <hr/> 79 | | <hr/> 82 |
| Hollywood Park | | | | |
| Spring/Summer Meet: | April 23-July 20 | 65 | April 24-July 21 | 66 |

| | | | | |
|--------------------------|----------------------|-----|----------------------|-----|
| Autumn Meet: | Nov. 11-Dec. 21 | 30 | Nov. 6-Dec. 22 | 34 |
| | | 95 | | 100 |
| Calder Racecourse | | | | |
| Calder Meet: | April 25-Oct. 24 | 128 | April 26-Oct. 25 | 128 |
| Tropical Meet: | Oct. 25-Jan. 2, 2004 | 53 | Oct. 26-Jan. 2, 2003 | 53 |
| | | 181 | | 181 |
| Arlington Park | | | | |
| | May 9-Sept. 27 | 104 | June 5-Oct. 27 | 106 |
| Ellis Park | | | | |
| | July 9-Sept. 1 | 41 | July 10-Sept. 2 | 41 |
| Hoosier Park | | | | |
| Standardbred Meet: | March 22-May 30 | 50 | April 13-Aug. 15 | 90 |
| Thoroughbred Meet: | Aug. 29-Dec. 4 | 70 | Aug. 29-Nov. 29 | 68 |
| | | 120 | | 158 |

Kentucky's racetracks, including Churchill Downs and Ellis Park, are subject to the licensing and regulation of the KRC. Licenses to conduct live Thoroughbred race meets and to participate in simulcasting are approved annually by the KRC based upon applications submitted by the racetracks in Kentucky. Although to some extent Churchill Downs and Ellis Park compete with other racetracks in Kentucky for the award of racing dates, the KRC is required by state law to consider and seek to preserve each racetrack's usual and customary live racing dates. Generally, there is no substantial change from year to year in the racing dates awarded to each racetrack.

In California, licenses to conduct live Thoroughbred racing and to participate in simulcasting are approved annually by the California Horse Racing Board based upon applications submitted by California racetracks. Generally, there is no substantial change from year to year in the racing dates awarded to each racetrack.

In Florida, licenses to conduct live Thoroughbred racing and to participate in simulcasting are approved by the Department of Business and Professional Regulation, Division of Pari-Mutuel Wagering ("DPW"). The DPW is responsible for overseeing the network of state offices located at every pari-mutuel wagering facility, as well as issuing the permits necessary to operate a pari-mutuel wagering facility. The DPW also approves annual licenses for Thoroughbred, Standardbred and Quarter Horse races.

Tax laws in Florida historically discouraged the three Miami-area racetracks in Florida from applying for licenses for race dates outside of their traditional racing season. Effective July 1, 2001, a new tax structure, as defined in the Florida Pari-Mutuel Wagering Act, eliminated this deterrent. Accordingly, Calder Racecourse may face direct competition from other Florida racetracks and may be subject to an increase or decrease in live racing dates in the future.

In Illinois, licenses to conduct live Thoroughbred racing and to participate in simulcasting are approved by the Illinois Racing Board ("IRB"). Arlington Park also hosted the 2002 Breeders' Cup during 2002 which is not included in the number of live racing days noted in the table above.

In Indiana, licenses to conduct live Standardbred and Thoroughbred race meets, including Quarter Horse races, and to participate in simulcasting are approved annually by the Indiana Horse Racing Commission ("IHRC") based upon applications submitted by Indiana racetracks. Indiana law requires us to conduct live racing for at least 120 days each year in order to simulcast races. Hoosier Park cancelled the last two days of its 2002 live Thoroughbred meet due to inclement weather. Management does not expect the reduction of live Standardbred racing dates from 90 days in 2002 to 50 days in 2003 to have a material impact on our results of operations.

A new racetrack, Indiana Downs, located in Shelbyville, Indiana, opened on December 6, 2002 approximately 32 miles from Hoosier Park. The addition of a second racetrack in Indiana impacts Hoosier Park's share of the riverboat admissions revenue and creates an increase in competition in the market. These factors could result in an adverse impact on future profitability of the facility.

The total number of days on which each racetrack conducts live racing fluctuates annually according to each calendar year. A substantial change in the allocation of live racing days at any of our six racetracks could significantly impact our operations and earnings in future years.

F. COMPETITION

North American bloodstock sales declined in 2002, a continued departure from the upward trend that began in 1995. According to The Jockey Club Fact Book, gross sales fell for the second year with a nine percent decrease in 2002 compared to 2001 and a 22.5 percent decrease in 2001 compared to 2000. Bloodstock sales, particularly sales of weanlings and yearlings, were impacted by Mare Reproduction Loss Syndrome (“MRLS”) in 2001 and slowing economies in the United States and major world markets. The results of these declines and the uncertain effects of MRLS could have an impact on the Thoroughbred population participating in live racing over the next several years.

We generally do not directly compete with other racetracks or OTBs for patrons due to the geographic separation of facilities or differences in seasonal timing of meets. However, we face competition from a variety of other sources for discretionary consumer spending including spectator sports and entertainment and gaming options, including riverboat, cruise ship and land-based casinos and lotteries. Additionally, the industry faces increasing competition for overall wagering dollars from internet wagering services, which are often established off-shore to avoid regulation under U.S. state and federal laws.

The development of riverboat gaming facilities began in Indiana pursuant to authorizing legislation passed by the state of Indiana in 1993. Illinois had previously authorized riverboat gaming. There are currently seven riverboat casinos operating on the Ohio River along Kentucky’s border. In addition to those riverboats operating along the Ohio River, five riverboat casinos are located along the Indiana shore of Lake Michigan and four are situated in Illinois near Chicago. There are also Native American gaming operations in Wisconsin and Florida, which have drawn patrons from the Arlington and Calder markets, respectively.

In response to the continued increased competition from other gaming options, the horseracing industry continues to search for new sources of revenue. Several recent developments are anticipated to be key contributors to overall growth within the industry. The developments focus on increasing the core customer base and developing new fans through new technology to increase the distribution of racing content, and through developing better identification of existing customers to increase revenues from existing sources. Finally, the industry continues to seek additional ways to draw additional new and existing customers to live racing venues. Each of these developments is highly dependent on the regulatory environment and legal developments within individual state jurisdictions.

Alternative Gaming

The National Thoroughbred Racing Association (“NTRA”), the representative body for the racing industry, is in favor of the alternative gaming movement at racetracks and is working with regulators and legislators to pass alternative gaming legislation. Alternative gaming refers to the operation of slot machines or electronic gaming devices (“EGDs”) within a racing facility. In general, the NTRA and the racing industry, believe that alternative gaming will result in the following benefits:

- Higher racetrack revenues and purse levels and pass through benefits to breed developers and breeding farms
- Increased tax revenues for states and local municipalities
- Increased attendance at live track facilities driven primarily by “light fans,” or those who are patrons of traditional gaming operations such as casinos but are not racing customers

G. LEGISLATIVE CHANGES

In Kentucky, the horse industry continues to seek legislation to allow EGDs at the state’s eight existing racetracks. EGDs would enable our Kentucky racetracks to better compete with neighboring gaming venues by providing substantial new revenues for purses and capital improvements. The industry was not successful in seeking the passage of such legislation during the regular 2003 session of the Kentucky General Assembly.

Legislation to allow pari-mutuel pull-tab machines at approved racetracks and OTBs was introduced but not passed in the 2003 session of the Indiana General Assembly. The legislation would have allocated revenues to the racetracks, purses and breed development funds, and the state’s General Fund. While this legislation would help Hoosier Park compete with increased riverboat competition, it could have an adverse impact on our Kentucky Operations if passed.

In Florida, legislation has been introduced which would authorize video lottery terminals in Florida's 27 pari-mutuel facilities, including Thoroughbred, Harness and Greyhound tracks, and Jai Alai frontons, beginning October 1, 2003. Currently, no action has been taken on the bill.

In 1999, the state of Illinois enacted legislation that provides for pari-mutuel tax relief and related tax credits for Illinois racetracks, as well as legislation providing for subsidies to Illinois horse racing tracks from revenues generated by the relocation of a license to operate a riverboat casino gaming facility. Arlington's share of subsidies from the proposed Rosemont casino under the 1999 legislation would range from \$4.6 million to \$8.0 million annually, based on publicly available sources. In the event Arlington Park receives such subsidies, additional shares of common stock would be issued to Duchossois Industries, Inc., to a maximum of 1.25 million shares under our merger agreement related to Arlington Park. In January 2001, the Illinois Gaming Board ("IGB") denied a license application of Emerald Casino, Inc. to operate the Rosemont casino. The group has the option to appeal the decision. The IGB may also award the license to other applicants in the future. During 2002, Emerald Casino, Inc. filed for bankruptcy and is attempting to sell its license rights subject to the approval of the IGB and the Bankruptcy court.

A bill was filed in the 2003 session of the Illinois legislature, which would eliminate the statutory right of Arlington Park and the other Illinois racetracks to recapture amounts from their purse accounts. Since 2000, the Illinois General Assembly has appropriated money to reimburse each racetrack's purse account for the amounts recaptured, however, the appropriation was vetoed by Illinois's governor during 2002. Illinois horsemen unsuccessfully petitioned the IRB to prevent the tracks from recapturing purse amounts in any year where Illinois does not appropriate funds for reimbursement. Subsequently, the Illinois horsemen have filed a lawsuit against the IRB and the Illinois racetracks, including Arlington Park, challenging the recapture of purse account amounts.

Additional information regarding how our facilities could be impacted by legislative changes are included in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" of this Form 10-K.

H. ENVIRONMENTAL MATTERS

The septic system at our Ellis Park facility must be replaced with a hook-up to city sewers. The cost of the hook-up is estimated by the City of Henderson, Kentucky to be \$1.4 million. Ellis Park applied for partial funding from the State of Kentucky during 2002. The project is expected to be completed during 2003.

In 1992, we acquired certain assets of Louisville Downs Incorporated for \$5.0 million including the site of the Louisville OTB. In conjunction with this purchase, we withheld \$1.0 million from the amount due to the sellers to offset certain costs related to the remediation of environmental contamination associated with underground storage tanks at the site. All of the \$1.0 million hold back had been utilized as of December 31, 2002 and additional costs of remediation have not yet been conclusively determined. The sellers had previously received a reimbursement of \$1.0 million from the Commonwealth of Kentucky for remediation costs, and that amount is now being held in an escrow account to pay further costs of remediation. Approximately \$1.2 million, including interest on the escrow principal, remains in the account. The seller has submitted a Corrective Action Plan to the state and has reported to the state that all wells, with the exception of one, are "below action." Well-testing continues and the Kentucky Natural Resources and Environmental Protection Cabinet has not taken final action on this matter. In addition to the hold back, we have obtained an indemnity to cover the full cost of remediation from the prior owner of the property. We do not believe the cost of further investigation and remediation will exceed the amount of funds in the escrow.

It is not anticipated that we will have any material liability as a result of compliance with environmental laws with respect to any of our properties. Compliance with environmental laws has not materially affected the ability to develop and operate our properties and we are not otherwise subject to any material compliance costs in connection with federal or state environmental laws.

I. SERVICE MARKS

We hold numerous state and federal service mark registrations on specific names and designs in various categories including entertainment business, apparel, paper goods, printed matter and housewares and glass. We license the use of these service marks and derive revenue from such license agreements.

J. EMPLOYEES

As of December 31, 2002, we employed approximately 1,300 full-time employees Company-wide. Due to the seasonal nature of our live racing business, the number of seasonal and part-time persons employed will vary throughout the year. During 2002, average full-time and seasonal employment per pay period was approximately 2,100 individuals Company-wide.

K. INTERNET ACCESS

Copies of our Annual Reports on Form 10-K, Quarterly Reports on 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities and Exchange Act of 1934 are available free of charge on or through our website (www.churchilldownsincorporated.com) as soon as reasonably practicable after we electronically file the material with, or furnish it to, the Securities and Exchange Commission.

ITEM 2. PROPERTIES

Information concerning property owned by us required by this Item is incorporated by reference to the information contained in Item 1. "Business" of this Report.

Our real and personal property (but not including the property of Hoosier Park, Charlson, KOTB, NASRIN or Kentucky Downs) is encumbered by liens securing our \$250 million line of credit facility. The shares of stock of certain of our subsidiaries are also pledged to secure this facility.

The Kentucky Derby Museum is located on property which is adjacent to, but not owned by, Churchill Downs. The Museum is owned and operated by the Kentucky Derby Museum Corporation, a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986.

ITEM 3. LEGAL PROCEEDINGS

There are no material pending legal proceedings, other than ordinary routine litigation incidental to our business, to which we are a party or of which any of our property is the subject and no such proceedings are known to be contemplated by governmental authorities.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matter was submitted to a vote of our shareholders during the fourth quarter of the fiscal year covered by this report.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

Our common stock is traded on the Nasdaq National Market automated quotation system ("Nasdaq") under the symbol CHDN. As of March 11, 2003, there were approximately 3,630 shareholders of record.

The following table sets forth the high and low sale prices, as reported by Nasdaq, and dividend payment information for our common stock during the last two years:

| | <u>2002 - By Quarter</u> | | | | <u>2001 - By Quarter</u> | | | |
|---------------------|--------------------------|-------|-------|--------|--------------------------|---------|---------|---------|
| | 1st | 2nd | 3rd | 4th | 1st | 2nd | 3rd | 4th |
| High Sale | 43.25 | 41.00 | 40.35 | 41.48 | \$31.21 | \$32.95 | \$33.45 | \$37.24 |
| Low Sale | 32.80 | 31.96 | 32.00 | 36.10 | \$26.06 | \$21.50 | \$26.20 | \$25.10 |
| Dividend per share: | | | | \$0.50 | | | | \$0.50 |

We presently expect that comparable annual cash dividends (adjusted for any stock splits or other similar transactions) will continue to be paid in the future.

ITEM 6. CONSOLIDATED SELECTED FINANCIAL DATA

(In thousands, except per share data)

| | Years ended December 31, | | | | |
|--|--------------------------|------------|------------|-----------|-----------|
| | 2002 | 2001 | 2000 | 1999 | 1998 |
| Operations: | | | | | |
| Net revenues | \$439,191 | \$427,038 | \$363,010 | \$258,427 | \$147,300 |
| Operating income | \$45,522 | \$49,615 | \$46,948 | \$32,795 | \$17,184 |
| Net earnings | \$20,969 | \$22,076 | \$19,164 | \$14,976 | \$10,518 |
| Basic net earnings per share | \$1.60 | \$1.69 | \$1.77 | \$1.74 | \$1.41 |
| Diluted net earnings per share | \$1.57 | \$1.67 | \$1.75 | \$1.72 | \$1.40 |
| Annual dividend paid per share | \$.50 | \$.50 | \$.50 | \$.50 | \$.50 |
| Balance Sheet Data at Period End: | | | | | |
| Total assets | \$469,212 | \$473,418 | \$470,004 | \$398,046 | \$114,651 |
| Working capital surplus (deficiency) | \$(25,169) | \$(34,694) | \$(31,507) | \$800 | \$(7,791) |
| Long-term debt | \$123,348 | \$133,348 | \$158,040 | \$181,450 | \$13,665 |
| Other Data: | | | | | |
| Shareholders' equity | \$234,997 | \$217,235 | \$202,485 | \$138,121 | \$65,231 |
| Shareholders' equity per share | \$17.86 | \$16.59 | \$15.55 | \$14.02 | \$8.67 |
| Additions to racing plant and equipment, exclusive of business acquisitions, net | \$22,723 | \$14,626 | \$22,419 | \$12,083 | \$3,524 |

Earnings, dividend and shareholders' equity per share amounts have been retroactively adjusted for the 2-for-1 stock split with a record date of March 30, 1998.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Information set forth in this discussion and analysis contains various "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The Private Securities Litigation Reform Act of 1995 (the "Act") provides certain "safe harbor" provisions for forward-looking statements. All forward-looking statements made in this Annual Report on Form 10-K are made pursuant to the Act. These statements represent our judgment concerning the future and are subject to risks and uncertainties that could cause our actual operating results and financial condition to differ materially. Forward-looking statements are typically identified by the use of terms such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "might," "plan," "predict," "project," "should," "will," and similar words, although some forward-looking statements are expressed differently. Although we believe that the expectations reflected in such forward-looking statements are reasonable we can give no assurance that such expectations will prove to be correct. Important factors that could cause actual results to differ materially from our expectations include: the effect of global economic conditions; the effect (including possible increases in the cost of doing business) resulting from future war and terrorist activities or political uncertainties; the impact of increasing insurance costs; the financial performance of our racing operations; the impact of gaming competition (including lotteries and riverboat, cruise ship and land-based casinos) and other sports and entertainment options in those markets in which we operate; a substantial change in law or regulations affecting our pari-mutuel activities; a substantial change in allocation of live racing days; litigation surrounding the Rosemont, Illinois, riverboat casino; changes in Illinois law that impact revenues of racing operations in Illinois; a decrease in riverboat admissions subsidy revenue from our Indiana operations; the impact of an additional racetrack near our Indiana operations; our continued ability to effectively compete for the country's top horses and trainers necessary to field high-quality horse racing; our continued ability to grow our share of the interstate simulcast market; the impact of interest rate fluctuations; our ability to execute our acquisition strategy and to complete or successfully operate planned expansion projects; the economic environment; our ability to adequately integrate acquired businesses; market

reaction to our expansion projects; the loss of our totalisator companies or their inability to keep their technology current; our accountability for environmental contamination; the loss of key personnel and the volatility of our stock price.

You should read this discussion together with the financial statements and other financial information included in the report. Our significant accounting policies are described in Note 1 to the consolidated financial statements included in Item 8 of this Form 10-K.

General Information About Our Business

We conduct pari-mutuel wagering on live Thoroughbred, Quarter Horse and Standardbred horse racing and simulcast signals of races. Additionally, we offer racing services through our other interests.

16

We operate the Churchill Downs racetrack in Louisville, Kentucky, which has conducted Thoroughbred racing since 1875 and is internationally known as the home of the Kentucky Derby, and Ellis Park Race Course, Inc., a Thoroughbred racing operation in Henderson, Kentucky (collectively referred to as "Kentucky Operations"). We also own and operate Hollywood Park, a Thoroughbred racing operation in Inglewood, California; Arlington Park, a Thoroughbred racing operation in Arlington Heights, Illinois; and Calder Racecourse, a Thoroughbred racing operation in Miami, Florida. Additionally, we are the majority owner and operator of Hoosier Park in Anderson, Indiana, which conducts Thoroughbred, Quarter Horse and Standardbred horse racing. We conduct simulcast wagering on horse racing at ten simulcast wagering facilities in Kentucky, Indiana and Illinois, as well as at our six racetracks.

The Churchill Downs Simulcast Network ("CDSN") segment was developed in 2002 to focus on the distribution of the Company's simulcast signal. CDSN oversees our interstate and international simulcast and wagering opportunities, as well as the marketing, sales, operations and data support efforts related to the Company-owned racing content.

Our revenues and earnings are significantly influenced by our racing calendar. Therefore, revenues and operating results for any interim quarter are not generally indicative of the revenues and operating results for the year. We historically have very few live racing days during the first quarter, with a majority of our live racing occurring in the second, third and fourth quarters, including the running of the Kentucky Derby and Kentucky Oaks in the second quarter. Information regarding racing dates at our facilities for 2002 and 2003 is included in Item 1E, "Licenses and Live Racing Dates" of this Form 10-K.

Our pari-mutuel revenues include commissions on pari-mutuel wagering at our racetracks and off-track betting facilities (net of state pari-mutuel taxes), plus simulcast host fees, and source market fees generated from contracts with our in-home wagering providers. In addition to the commissions earned on pari-mutuel wagering we also earn pari-mutuel related streams of revenues from sources that are not related to the handle wagered at our facilities. These other revenues are primarily derived from statutory racing regulations in some of the states where our facilities are located and can fluctuate year-to-year. Additional non-wagering revenues are primarily generated from Indiana riverboat admissions subsidy, admissions, concessions, sponsorships, licensing rights and broadcast fees, lease income and other sources.

Greater than 70% of our annual revenues are generated by pari-mutuel wagering on both live and simulcast racing content. Live racing handle includes patron wagers on live races at our live tracks and also wagers made on imported simulcast signals during live races. Import simulcasting handle includes wagers on imported signals at our racetracks when the respective tracks are not conducting live races and at our OTBs throughout the year. Export handle includes all patron wagers made on our live racing signals sent to other tracks or OTBs.

The pari-mutuel operator retains as revenue a pre-determined percentage of the total amount wagered, and the balance is distributed to the winning patrons. The percentages retained on live racing at our various locations range from 14.78% to 20.8%. In general, the commissions earned from import and export simulcasting are contractually determined and range from 2.83% to 3.71%. All commissions earned from pari-mutuel wagering are shared with horsemen based on local contracts and average approximately 50%.

17

To compensate for the adverse impact of riverboat competition, the horse industry in Indiana presently receives \$0.65 per \$3 admission to riverboats in the state. During 2001, the Indiana Horse Racing Commission ("IHRC") required 70% of any revenue received from the subsidy to be used for purse expenses, breed development and reimbursement of approved marketing costs. The balance, with a ceiling of \$6.8 million, was received by Hoosier Park.

At the start of 2002, the IHRC lifted the \$6.8 million ceiling and now requires an allocation of 60% of any subsidy revenue to purse expenses and breed development. A second racetrack in Indiana, Indiana Downs, was opened on December 6, 2002 and the remaining 40% of the subsidy was shared between Hoosier Park and Indiana Downs based on the number of live race days during 2002. To the extent that Hoosier Park and Indiana Downs each run at least 120 days of approved Standardbred and Thoroughbred live racing during 2003, the 2003 subsidy revenue will be split evenly between the two racetracks reducing Hoosier Park's subsidy revenues by approximately \$5.0 million. Prior to passage of new legislation introduced during the 2003 session of the Indiana legislature, it is expected that subsidy revenues will be split evenly between Indiana racetracks during the first half of 2004 and based on purses generated during the latter half of 2004. Currently it is unknown how future subsidy revenues will be allocated to Indiana racetracks.

During the 2003 session of the Indiana legislature, legislation was introduced to legislate a 50/50 split of the riverboat subsidy between Hoosier Park and Indiana Downs. The bill was approved by the Senate in February 2003 and we will continue to monitor its progress as it moves to the House. Additionally, a second bill was introduced, as part of the state budget, which seeks to cap the total horse industry share of the subsidy from riverboat admissions at \$17 million. This bill recently passed the House and we continue to monitor its progress in the state Senate.

As a result of the controversy surrounding a Breeders' Cup Ultra Pick 6 wager, placed on October 26, 2002, we have established, along with the National Thoroughbred Racing Association, Inc. ("NTRA"), the NTRA Wagering Technology Group. The objective of the group is to ensure the security of pari-mutuel wagering systems and to eliminate concerns of racing patrons as to the integrity of such systems. Although this controversy involves a vendor of the Company, our concerns and rigorous actions are grounded in our interest to protect our patrons.

In addition to the steps taken above, we have also taken other actions to further ensure the integrity of our wagering systems. In an effort to ensure bettors that the odds do not change after the start of a race, effective November 13, 2002, wagering at all of our facilities, excluding Hollywood Park, will be halted at zero minutes to post - or approximately one minute before horses are loaded into the starting gate for each race. The California Horse Racing Board ("CHRB") regulations currently prevent us from implementing these changes at Hollywood Park. Also, totalisator hubs at our facilities will no longer accept wagers placed through account-wagering facilities that do not make recordings of touch-tone wagering transactions.

In Kentucky, the excise tax credit for racetracks, passed as part of the 2000-2002 state budget, ended June 30, 2002. The excise tax credit resulted in a credit of \$0.5 million during 2002 for horsemen incentives and capital improvements at Churchill Downs. The excise tax credit was introduced again in the 2002-2004 state budget, which passed March 10, 2003. The measure results in a \$12,000 credit against our excise tax liability for each day of live racing starting July 1, 2003 and ending June 30, 2004 and is earmarked for horsemen's incentives and necessary capital improvements.

Critical Accounting Policies

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Our most significant estimates relate to the valuation of property and equipment, goodwill and other intangible assets, which may be significantly affected by changes in the regulatory environment in which the company operates, and to the aggregate costs for self-insured liability claims. Our significant accounting policies are described in Note 1 to the consolidated financial statements included in Item 8 of this Form 10-K annual report.

Our business can be impacted positively and negatively by legislative changes such as those previously described and from alternative gaming competition. Significant negative changes resulting from these activities could result in a significant impairment of our property and equipment and/or our goodwill and intangible assets in accordance with generally accepted accounting standards.

Additional information regarding how our business can be impacted by competition and legislative changes are included in Item 1F and 1G, respectively, in this Form 10-K.

For our business insurance renewal effective March 1, 2002, we assumed more risk than in the prior years, primarily through higher retentions and higher maximum losses for stop-loss insurance for certain coverages. Our March 1, 2003 business insurance renewals included substantially the same coverages and retentions as the 2002 renewal. Based on our historical loss experience, management does not anticipate that this increased risk assumption will materially impact our results of operations.

We are currently pursuing the divestiture of our Ellis Park racetrack. If a sale occurs, we plan to use any net proceeds to reduce our debt. During 2002, we reduced the carrying value of the buildings, equipment and furniture and fixtures of Ellis Park to reflect their estimated fair value in a divestiture transaction. Should a transaction not be completed at the currently estimated sales price, an additional write down of these assets could occur.

Results of Operations

Pari-mutuel wagering information, including intercompany transactions, for our CDSN segment and five live racing segments including on-site simulcast facilities and ten separate OTBs, which are included in their respective segments, during the years ended December 31, 2002 and 2001 is as follows (\$ in thousands):

| | <u>Kentucky Operations</u> | <u>Hollywood Park</u> | <u>Calder Racecourse</u> | <u>Arlington Park*</u> | <u>Hoosier Park</u> | <u>CDSN</u> |
|--------------------------------|--------------------------------|---------------------------|------------------------------|----------------------------|-------------------------|-------------|
| Pari-mutuel wagering: | | | | | | |
| Live racing | | | | | | |
| 2002 handle | \$137,725 | \$179,060 | \$218,569 | \$61,276 | \$13,657 | - |
| 2002 no. of days | 123 | 100 | 181 | 106 | 158 | - |
| 2001 handle | \$137,763 | \$187,850 | \$201,003 | \$56,805 | \$15,816 | - |
| 2001 no. of days | 117 | 97 | 171 | 101 | 193 | - |
| Export simulcasting | | | | | | |
| 2002 handle | \$43,230 | \$361,114 | \$40,322 | \$43,143 | \$111,770 | \$2,048,849 |
| 2002 no. of days | 123 | 100 | 181 | 106 | 158 | 510 |
| 2001 handle | \$45,848 | \$343,216 | \$38,466 | \$39,802 | \$106,962 | \$1,808,042 |
| 2001 no. of days | 117 | 97 | 171 | 101 | 193 | 486 |
| Import simulcasting | | | | | | |
| 2002 handle | \$128,501 | \$213,987 | - | \$426,008 | \$127,238 | - |
| 2002 no. of days | 529 | 275 | - | 1,843 | 1,187 | - |
| 2001 handle | \$133,437 | \$221,226 | - | \$421,092 | \$133,501 | - |
| 2001 no. of days | 524 | 280 | - | 1,815 | 1,202 | - |
| Number of OTBs | 1 | - | - | 6 | 3 | - |
| Totals | | | | | | |
| 2002 handle | \$309,456 | \$754,161 | \$258,891 | \$530,427 | \$252,665 | \$2,048,849 |
| 2001 handle | \$317,048 | \$752,292 | \$239,469 | \$517,699 | \$256,279 | \$1,808,042 |
| **Pari-mutuel revenues: | | | | | | |
| 2002 revenues | \$48,383 | \$64,443 | \$64,845 | \$61,804 | \$29,511 | \$67,849 |
| 2001 revenues | \$49,272 | \$62,177 | \$58,146 | \$61,215 | \$29,506 | \$60,960 |

As a result of the reorganization for internal reporting during 2002, this summary is now reported on a new basis, which combines our two Kentucky racetracks into a single segment and separates our CDSN operations into a separate segment.

*Arlington Park's sixth OTB opened during December 2002.

**Pari-mutuel revenues include commissions from wagering (net of state pari-mutuel taxes), simulcast host fees, source market fees from in-home wagering and other statutory racing revenues.

Year Ended December 31, 2002 Compared to Year Ended December 31, 2001

Net Revenues

Net revenues increased \$12.2 million from \$427.0 million in 2001 to \$439.2 million in 2002. Arlington Park revenues increased \$3.5 million primarily as a result of five additional live race days and Calder Racecourse revenues increased \$5.2 million primarily as a result of an expanded live race meet resulting in ten additional live race days during 2002. Kentucky Operations revenues increased \$1.3 million primarily due to an additional six days of live racing as well as record wagering for the Kentucky Oaks and Kentucky Derby. Hollywood Park pari-mutuel revenues increased \$3.4 million primarily resulting from three additional live racing days in 2002. However, this increase was offset by a decrease in concessions revenues as a result of outsourcing Hollywood Park's food service. CDSN revenues increased \$8.6 million primarily due to increases in overall export simulcasting activity, as well as the additional days of racing and record wagering on the Kentucky Oaks and Kentucky Derby noted above. Net revenues increased

less than the sum of the segment variances described above due to increases in intercompany eliminations of \$6.4 million due to the increased CDSN simulcasting activity.

Operating Expenses

Operating expenses increased \$8.1 million from \$345.6 million in 2001 to \$353.7 million in 2002 due to several factors, including a \$3.2 million increase in 2002 business insurance expenses at all of our racetracks. Arlington Park, Calder Racecourse and Kentucky Operations had increases in operating expenses from the increased number of live race days. Kentucky Operations also experienced additional costs related to the incremental Kentucky Derby security measures in May 2002. Hollywood Park had increases in operating expenses from the increased number of live race days partially offset by decreases in operating expense for the outsourcing of its food service. Increases were partially offset by a decrease in amortization expense of \$1.4 million related to the adoption of the Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standard ("SFAS") No. 142 on January 1, 2002.

Gross profit

Gross profit increased \$4.1 million from \$81.4 million in 2001 to \$85.5 million in 2002. Although there was revenue growth during 2002 primarily as a result of increased live racing days at Arlington Park, Calder Racecourse, Kentucky Operations and Hollywood Park, record wagering results on Kentucky Oaks and Kentucky Derby days and an increase in CDSN wagering activity, these increases were partially offset by increases in business insurance and other operating expenses, as discussed above.

Selling, General and Administrative Expenses

Selling, general and administrative ("SG&A") expenses increased by \$3.7 million primarily due to costs incurred by our Kentucky Operations related to the Kentucky legislative gaming initiatives and consulting project and costs incurred by Arlington Park primarily related to the Illinois riverboat legislation.

Asset Impairment Loss

During 2002 an impairment loss of \$4.5 million was recorded to write down the assets of Ellis Park (part of Kentucky Operations) to estimated fair value.

Other Income and Expense

Interest expense decreased \$3.8 million in 2002 as a result of lower interest rates and continued debt reduction through our positive cash flow and balance sheet management.

Income Tax Provision

The decrease in our income tax provision of \$0.6 million for 2002 compared to 2001 is the result of a decrease in pre-tax earnings offset by a slight increase in our effective income tax rate from 40.7% in 2001 to 40.9% in 2002.

Year Ended December 31, 2001 Compared to Year Ended December 31, 2000

Net Revenues

Net revenues increased \$64.0 million from \$363.0 million in 2000 to \$427.0 million in 2001. Arlington Park revenues increased \$68.1 million due to the timing of the September 8, 2000 merger. Churchill Downs racetrack, Hoosier Park and Calder Racecourse had increases in revenues primarily due to increased handle during 2001. Increases were offset by a decrease in revenues at Hollywood Park primarily due to a decrease in attendance and handle as a result of the impact of the energy-related problems on the West Coast and the overall economic slowdown. Other investment revenues decreased as a result of the Arlington Park management contract that was in effect during the third quarter of 2000 prior to the closing of the Arlington Park merger.

Operating Expenses

Operating expenses increased \$58.2 million from \$287.4 million in 2000 to \$345.6 million in 2001 primarily as a result of Arlington Park's increase in operating expenses of \$55.1 million due to the timing of the merger. Hollywood Park had a decrease in operating expenses consistent with the decrease in pari-mutuel revenues described above.

Gross Profit

Gross profit increased \$5.8 million from \$75.6 million in 2000 to \$81.4 million in 2001. The increase in gross profit was primarily the result of the merger with Arlington Park offset by a decrease in Hollywood Park's gross profit as a result of the overall

decreases in revenues described above.

Selling, General and Administrative Expenses

SG&A expenses increased by \$3.1 million from \$28.7 million in 2000 to \$31.8 million in 2001 as a result of the 2000 merger with Arlington Park.

Other Income and Expense

Interest expense decreased \$2.2 million from \$14.8 million in 2000 to \$12.6 million in 2001 primarily due to the use of available cash to pay down our line of credit, as well as a reduction in interest rates on the revolving loan facility resulting from the improvement in our leverage ratios and an overall decrease in LIBOR interest rates.

Income Tax Provision

The increase in our income tax provision of \$1.7 million for 2001 compared to 2000 is the result of an increase in pre-tax earnings offset by a decline in our effective income tax rate from 41.2% in 2000 to 40.7% in 2001 primarily as a result of the reduced impact of non-deductible expenses.

Significant Changes in the Balance Sheet December 31, 2002 to December 31, 2001

Restricted cash decreased \$7.5 million since December 31, 2001. Management of the horsemen's cash and accounts payable accounts at Calder Racecourse was assumed by the Florida Horseman's Benevolent and Protective Association ("FHBPA") resulting in a decrease of \$9.5 million. The remaining change in restricted cash relates to Arlington Park balances held for Breeders' Cup.

Accounts payable decreased \$11.6 million primarily due to a decrease of \$9.3 million at Calder Racecourse relating to the FHBPA assuming management of the horsemen's payable account as mentioned above. Hollywood Park had a decrease of \$1.8 million resulting from more timely payments of live meet related activity during 2002.

The long-term debt decrease of \$9.9 million was the result of the use of current cash flows to reduce borrowings under our bank line of credit during 2002.

Liquidity and Capital Resources

The \$9.5 million increase in working capital between December 31, 2002 and 2001 is due primarily to the increase in prepaid balances held for Breeders' Cup and the decrease in accounts payable related to Hollywood Park's timing of payments. We generally operate with negative working capital, as cash generated daily by our operations is used to reduce our long-term revolving credit borrowings. During periods when we are conducting little or no live racing, funds from the line of credit facility are used for working capital needs.

Cash flows provided by operations were \$35.4 million, \$45.7 million and \$27.2 million for the years ended December 31, 2002, 2001 and 2000, respectively. The net decrease in cash provided by operations in 2002, as compared to 2001, was primarily a result of the timing of accounts payable and prepaid Breeders' Cup balances at Arlington Park. The net increase in cash provided by operations in 2001, as compared to 2000, was primarily a result of the timing of payments of purses payable, horsemen's cash balances and invoicing for special events and the impact of Arlington Park operations for a full year.

Cash flows used in investing activities were \$22.7 million, \$10.1 million and \$17.5 million for the years ended December 31, 2002, 2001, and 2000, respectively. We used \$22.7 million during 2002 for capital spending at our facilities, including \$11.9 million for the first phase of the Master Plan renovation of our Churchill Downs racetrack. Capital expenditures were \$14.6 million during 2001 and \$22.4 million in 2000, including \$3.0 million for completion of the expansion of Churchill Downs' main entrance and corporate offices during 2000. We are planning capital expenditures, including \$15.5 million for the completion of the first phase and \$24.9 million for the second phase of our Master Plan renovation, of approximately \$53.0 million for 2003.

Cash flows used in financing activities were \$13.6 million, \$30.8 million and \$28.0 million for the years ended December 31, 2002, 2001, and 2000, respectively, reflecting the use of cash flows from operations to reduce borrowings on our line of credit.

We have a \$250 million line of credit under a revolving loan facility, of which \$116.0 million was outstanding at December 31, 2002. The credit facility contains financial covenant requirements, including specified fixed charge, minimum interest coverage and maximum leverage ratios and minimum levels of net worth. This line of credit is secured by substantially all of our assets and matures in 2004. This credit facility is intended to meet working capital and other short-term requirements and to provide funding for future acquisitions.

We are currently in negotiations to refinance our revolving loan facility to meet our needs for funding future working capital, capital improvements and future acquisitions. The debt refinancing is expected to be completed by April 30, 2003. Management believes cash flows from operations and borrowings after completion of this refinancing will be sufficient to fund our cash requirements for the year.

Our principal commitments to make future payments consisted of repayments of borrowings under our revolving loan facility, capital lease obligations and obligations under operating lease agreements. Our contractual obligations at December 31, 2002 are summarized as follows (\$ in thousands):

| Contractual Obligation | Less than <u>1 year</u> | 1-3 <u>years</u> | 4-5 <u>years</u> | After 5 <u>years</u> | <u>Total</u> |
|-------------------------------|------------------------------------|-----------------------------|-----------------------------|---------------------------------|---------------------|
| Long-term debt | \$508 | \$122,251 | \$589 | - | \$123,348 |
| Capital Lease Obligations | \$16 | - | - | - | \$16 |
| Operating Leases | \$1,614 | \$3,634 | \$399 | \$743 | \$6,390 |

As of December 31, 2002 we had an interest rate swap agreement with a notional amount of \$35.0 million, which matured on March 10, 2003. The carrying amount of the interest rate swap was a payable of approximately \$0.4 million at December 31, 2002. Information regarding interest rates on the swap agreement is included in Item 7A of this Form 10-K.

Significant Accounting Pronouncements

In April 2002, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard ("SFAS") No. 145, "Rescission of FASB SFAS No. 4, 44 and 64, Amendment of FASB SFAS No. 13, and Technical Corrections." SFAS No. 145 addresses financial accounting and reporting for gains and losses from the extinguishments of debt. This statement rescinds SFAS No. 4, "Reporting Gains and Losses from Extinguishments of Debt," and an amendment of that Statement, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." This Statement also rescinds SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers," SFAS No. 13, "Accounting for Leases" and amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. The provisions of SFAS No. 145 are effective in fiscal years beginning after May 15, 2002. Management anticipates that the adoption of SFAS No. 145 will not have an effect on the Company's results of operations or financial position.

The FASB issued SFAS No. 146 "Accounting for Exit or Disposal Activities." SFAS No. 146 addresses the recognition, measurement, and reporting of costs that are associated with exit and disposal activities, including certain lease termination costs and severance-type costs under a one-time benefit arrangement rather than an ongoing benefit arrangement or an individual deferred-compensation contract. SFAS No. 146 requires liabilities associated with exit and disposal activities to be expensed as incurred and will be effective for exit or disposal activities that are initiated after December 31, 2002. Management anticipates that the adoption of SFAS No. 146 will not have a significant effect on the Company's results of operations or financial position.

In December 2002, the FASB issued SFAS No. 148 "Accounting for Stock-Based Compensation –Transition and Disclosure an amendment of FASB Statement No. 123." This Statement amends SFAS No. 123, "Accounting for Stock-Based Compensation," to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of Statement 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. Management does not currently expect to change its method of accounting treatment for stock options.

In January 2003, the FASB issued FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others, and interpretation of SFAS No. 5, 57 and 107 and Rescission of FASB Interpretation No. 34" ("FIN 45"). FIN 45 requires that upon issuance of a guarantee, the entity must recognize a liability for the fair value of the obligation it assumes under that guarantee. FIN 45 requires disclosure about each guarantee even if the likelihood of the guarantor's having to make any payments under the guarantee is remote. The provisions for initial recognition and measurement are effective on a prospective basis for guarantees that are issued or modified after December 31, 2002. Management does not expect the adoption of this Interpretation to have a material impact on our results of operations or financial position.

In January 2003, the FASB issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51" ("FIN 46"). This Interpretation of Accounting Research Bulletin No. 51 "Consolidated Financial Statements," requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 is effective immediately for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 must be applied for the first interim or annual period beginning after June 15, 2003. Management does not expect the adoption of this Interpretation to have a material impact on our results of operations or financial position.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

At December 31, 2002, we had \$116.0 million of debt outstanding under our revolving loan facility, which bears interest at LIBOR based variable rates. We are exposed to market risk on variable rate debt due to potential adverse changes in the LIBOR rate. Assuming the outstanding balance on the revolving loan facility remains constant, a one-percentage point increase in the LIBOR rate would reduce annual pre-tax earnings, recorded fair value and cash flows by \$1.2 million.

In order to mitigate a portion of the market risk associated with our variable rate debt, we have entered into an interest rate swap contract with a major financial institution. Under terms of the separate contract we received a LIBOR based variable interest rate and paid a fixed interest rate of 7.015% on a notional amount of \$35.0 million, which matured on March 10, 2003. Assuming the notional amount under the interest rate swap contract remains constant between January 1, 2003 and March 10, 2003, when the swap expired, a one-percentage point increase in the LIBOR rate would increase pre-tax earnings, recorded fair value and cash flows by \$0.1 million.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

REPORT OF INDEPENDENT ACCOUNTANTS

To the Shareholders and Board of Directors
Churchill Downs Incorporated

In our opinion, the consolidated financial statements listed in the index appearing under Item 15 (a) (1), present fairly, in all material respects, the financial position of Churchill Downs Incorporated and its subsidiaries at December 31, 2002 and 2001, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15 (a) (2), presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and financial statement schedule are the responsibility of management; our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 4 to the consolidated financial statements, the Company adopted FASB Statement No. 142 "Goodwill and Other Intangible Assets," effective January 1, 2002. As discussed in note 10 to the consolidated financial statements, the Company adopted Financial Accounting Standards Board (FASB) Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended by FASB Statement No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities – an amendment to FASB Statement No. 133," effective January 1, 2001.

CHURCHILL DOWNS INCORPORATED
CONSOLIDATED BALANCE SHEETS
December 31,
(in thousands)

| ASSETS | <u>2002</u> | <u>2001</u> |
|--|-------------|-------------|
| Current assets: | | |
| Cash and cash equivalents | \$ 14,662 | \$ 15,562 |
| Restricted cash | 3,247 | 10,705 |
| Accounts receivable | 34,435 | 31,175 |
| Deferred income taxes | 2,159 | 2,806 |
| Other current assets | 5,988 | 2,028 |
| Total current assets | 60,491 | 62,276 |
| Other assets | 10,606 | 11,624 |
| Plant and equipment, net | 338,381 | 339,419 |
| Goodwill, net | 52,239 | 52,239 |
| Other intangible assets, net | 7,495 | 7,860 |
| | \$469,212 | \$473,418 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 31,189 | \$ 42,740 |
| Accrued expenses | 31,782 | 31,908 |
| Dividends payable | 6,578 | 6,549 |
| Income taxes payable | 727 | 971 |
| Deferred revenue | 14,876 | 14,241 |
| Long-term debt, current portion | 508 | 561 |
| Total current liabilities | 85,660 | 96,970 |
| Long-term debt, due after one year | 122,840 | 132,787 |
| Other liabilities | 12,603 | 11,302 |
| Deferred income taxes | 13,112 | 15,124 |
| Commitments and contingencies | - | - |
| Shareholders' equity: | | |
| Preferred stock, no par value; 250 shares authorized; no shares issued | - | - |
| Common stock, no par value; 50,000 shares authorized; issued: 13,157 shares in 2002 and 13,098 shares in 2001 | 126,043 | 124,750 |
| Retained earnings | 109,241 | 94,850 |
| Accumulated other comprehensive loss | (222) | (2,300) |
| Note receivable for common stock | (65) | (65) |
| | 234,997 | 217,235 |
| | \$469,212 | \$473,418 |

The accompanying notes are an integral part of the consolidated financial statements.

CHURCHILL DOWNS INCORPORATED
CONSOLIDATED STATEMENTS OF NET EARNINGS
AND COMPREHENSIVE EARNINGS
Years ended December 31,
(in thousands, except per share data)

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|--|------------------|------------------|------------------|
| Net revenues | \$439,191 | \$427,038 | \$363,010 |
| Operating expenses: | | | |
| Purses | 158,716 | 155,333 | 128,982 |
| Other direct expenses | 194,980 | 190,305 | 158,391 |
| | <u>353,696</u> | <u>345,638</u> | <u>287,373</u> |
| Gross profit | 85,495 | 81,400 | 75,637 |
| Selling, general and administrative expenses | 35,473 | 31,785 | 28,689 |
| Asset impairment loss | 4,500 | - | - |
| | <u>45,522</u> | <u>49,615</u> | <u>46,948</u> |
| Operating income | 45,522 | 49,615 | 46,948 |
| Other income (expense): | | | |
| Interest income | 332 | 566 | 1,023 |
| Interest expense | (8,830) | (12,602) | (14,848) |
| Miscellaneous, net | (1,534) | (375) | (536) |
| | <u>(10,032)</u> | <u>(12,411)</u> | <u>(14,361)</u> |
| Earnings before provision for income taxes | 35,490 | 37,204 | 32,587 |
| Provisions for income taxes | (14,521) | (15,128) | (13,423) |
| | <u>20,969</u> | <u>22,076</u> | <u>19,164</u> |
| Net earnings | 20,969 | 22,076 | 19,164 |
| Other comprehensive earnings, net of tax: | | | |
| Net change related to cash flow hedges: | | | |
| Cumulative effect of accounting change | - | (341) | - |
| Change in fair value of cash flow hedges | 2,078 | (1,959) | - |
| | <u>2,078</u> | <u>(1,959)</u> | <u>-</u> |
| Comprehensive earnings | <u>\$ 23,047</u> | <u>\$ 19,776</u> | <u>\$ 19,164</u> |
| Net earnings per common share data: | | | |
| Basic | \$1.60 | \$1.69 | \$1.77 |
| Diluted | \$1.57 | \$1.67 | \$1.75 |
| Weighted average shares outstanding: | | | |
| Basic | 13,123 | 13,081 | 10,849 |
| Diluted | 13,359 | 13,213 | 10,940 |

The accompanying notes are an integral part of the consolidated financial statements.

**Years ended December 31, 2002, 2001, and 2000
(in thousands, except per share data)**

| | <u>Common Shares</u> | <u>Stock Amount</u> | <u>Retained Earnings</u> | <u>Note Receivable Common Stock</u> | <u>Deferred Compensation Costs</u> | <u>Accumulated Other Comprehensive Loss</u> | <u>Total</u> |
|---|--------------------------|-------------------------|------------------------------|---|--|---|--------------|
| Balances December 31, 1999 | 9,854 | \$71,634 | \$66,667 | \$(65) | \$(115) | - | \$138,121 |
| Net earnings | | | 19,164 | | | | 19,164 |
| Deferred compensation amortization | | | | | 115 | | 115 |
| Issuance of common stock in conjunction with Arlington merger | 3,150 | 51,290 | | | | | 51,290 |
| Issuance of common stock for employee benefit plans | 15 | 303 | | | | | 303 |
| Cash dividends, \$.50 per share | | | (6,508) | | | | (6,508) |
| Balances December 31, 2000 | 13,019 | 123,227 | 79,323 | (65) | - | - | 202,485 |
| Net earnings | | | 22,076 | | | | 22,076 |
| Issuance of common stock for employee benefit plans | 79 | 1,523 | | | | | 1,523 |
| Cash dividends, \$.50 per share | | | (6,549) | | | | (6,549) |
| Comprehensive earnings/(loss) | | | | | | (2,300) | (2,300) |
| Balances December 31, 2001 | 13,098 | 124,750 | 94,850 | (65) | - | (2,300) | 217,235 |
| Net earnings | | | 20,969 | | | | 20,969 |
| Issuance of common stock for employee benefit plans | 59 | 1,293 | | | | | 1,293 |
| Cash dividends, \$.50 per share | | | (6,578) | | | | (6,578) |
| Comprehensive earnings/(loss) | | | | | | 2,078 | 2,078 |
| Balances December 31, 2002 | 13,157 | \$126,043 | \$109,241 | \$(65) | - | \$(222) | \$234,997 |

The accompanying notes are an integral part of the consolidated financial statements.

**CHURCHILL DOWNS INCORPORATED
CONSOLIDATED STATEMENTS OF CASH FLOWS
Years ended December 31,
(in thousands)**

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|--|-------------|-------------|-------------|
| Cash flows from operating activities: | | | |
| Net earnings | \$ 20,969 | \$ 22,076 | \$ 19,164 |
| Adjustments to reconcile net earnings to | | | |

| | | | |
|---|-----------|-----------|-----------|
| net cash provided by operating activities: | | | |
| Depreciation and amortization | 19,627 | 18,589 | 15,282 |
| Amortization of goodwill | - | 1,404 | 1,395 |
| Deferred compensation | - | - | 115 |
| Asset impairment | 4,500 | - | - |
| Gain on sale of Hoosier Park interest | - | (523) | - |
| Increase (decrease) in cash resulting from changes in operating assets and liabilities: | | | |
| Restricted cash | 7,458 | (1,699) | (9,006) |
| Accounts receivable | (4,260) | 2,360 | 6,634 |
| Other current assets | (4,622) | (442) | (12) |
| Accounts payable | (13,207) | 6,494 | (7,189) |
| Accrued expenses | 3,252 | (3,806) | 2,514 |
| Income taxes payable | (244) | (120) | 755 |
| Deferred revenue | 1,636 | 1,888 | (1,953) |
| Other assets and liabilities | 314 | (529) | (468) |
| | - | - | - |
| Net cash provided by operating activities | 35,423 | 45,692 | 27,231 |
| | - | - | - |
| Cash flows from investing activities: | | | |
| Proceeds from the sale of Hoosier Park interest in 2001 and Training Facility assets in 2000 | - | 4,500 | 4,969 |
| Additions to plant and equipment, net | (22,723) | (14,626) | (22,419) |
| | - | - | - |
| Net cash used in investing activities | (22,723) | (10,126) | (17,450) |
| | - | - | - |
| Cash flows from financing activities: | | | |
| (Decrease) increase in long-term debt, net | (1,258) | 111 | 2,487 |
| Borrowings on bank line of credit | 309,217 | 237,394 | 146,618 |
| Repayments of bank line of credit | (317,959) | (265,778) | (172,515) |
| Change in book overdraft | 1,656 | 2,447 | - |
| Payment of dividends | (6,549) | (6,508) | (4,927) |
| Common stock issued | 1,293 | 1,523 | 303 |
| | - | - | - |
| Net cash used in financing activities | (13,600) | (30,811) | (28,034) |
| | - | - | - |
| Net (decrease) increase cash and cash equivalents | (900) | 4,755 | (18,253) |
| Cash and cash equivalents, beginning of period | 15,562 | 10,807 | 29,060 |
| | - | - | - |
| | \$ 14,662 | \$ 15,562 | \$ 10,807 |
| Cash and cash equivalents, end of period | - | - | - |
| Supplemental disclosures of cash flow information: | | | |
| Cash paid during the period for: | | | |
| Interest | \$ 7,865 | \$ 11,877 | \$ 13,794 |
| Income taxes | \$ 17,361 | \$ 13,959 | \$ 13,117 |
| Schedule of Non-cash Activities: | | | |
| Issuance of common stock related to merger with Arlington Park | - | - | \$ 51,291 |
| Assignment of loan to Centaur related to sale of Hoosier Park interest | - | \$ 3,580 | - |
| Invoicing for future events | \$ 4,760 | \$ 5,706 | \$ 4,706 |
| Plant & equipment additions included in accounts payable/accrued expenses | - | \$ 249 | \$ 292 |

The accompanying notes are an integral part of the consolidated financial statements.

Basis of Presentation

Churchill Downs Incorporated (the “Company”) conducts pari-mutuel wagering on live race meetings for Thoroughbred horses and participates in intrastate and interstate simulcast wagering at its racetracks in Kentucky, California, Florida and Illinois. In addition, the Company, through its Indiana subsidiary Hoosier Park L.P. (“Hoosier Park”), conducts pari-mutuel wagering on live Thoroughbred, Quarter Horse and Standardbred horse races and participates in interstate simulcast wagering. The Company’s Kentucky, California, Florida, Illinois and Indiana operations are subject to regulation by the racing commissions of the respective states.

The accompanying consolidated financial statements include the accounts of the Company, its wholly owned subsidiaries, Churchill Downs California Company d/b/a Hollywood Park (“Hollywood Park”), Calder Racecourse, Inc. and Tropical Park, Inc. which hold licenses to conduct horse racing at Calder Racecourse (“Calder Racecourse”), Arlington Park Racecourse, LLC and Arlington Management Services, LLC (“Arlington Park”), Ellis Park Race Course, Inc. (“Ellis Park”), Churchill Downs Management Company (“CDMC”), Churchill Downs Investment Company (“CDIC”) and Anderson Park Inc. (“Anderson”), and its majority-owned subsidiary, Hoosier Park, and Charlson Broadcast Technologies, LLC (“CBT”). All significant intercompany balances and transactions have been eliminated.

A Summary of Significant Accounting Policies Followed

Cash Equivalents

The Company considers investments with original maturities of three months or less to be cash equivalents. The Company has, from time to time, cash in the bank in excess of federally insured limits. Checks issued but not presented to banks frequently result in overdraft balances for accounting purposes and are classified as a current liability in the Consolidated Balance Sheets.

Restricted Cash

Restricted cash represents refundable deposits and amounts due to horsemen for purses, stakes and awards.

Plant and Equipment

Plant and equipment are recorded at cost. Depreciation is calculated using the straight-line over the estimated useful lives of the related assets as follows: 10 to 40 years for grandstands and buildings, 3 to 18 years for equipment, 5 to 10 years for furniture and fixtures and 10 to 20 years for tracks and other improvements.

Notes to Consolidated Financial Statements (Continued) **(in thousands, except per share data)**

1. Basis of Presentation and Summary of Significant Accounting Policies (cont’d)

Intangible Assets

Amortization of the Indiana racing license and the Arlington Park trademarks are provided over 40 years using the straight-line method. The intangible asset relating to the Illinois Horse Race Equity fund is not being amortized, as revenues relating to the intangible are not yet being recognized.

Long-lived Assets

In the event that facts and circumstances indicate that the carrying amount of tangible or intangible long-lived assets or groups of assets may be impaired, an evaluation of recoverability would be performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the assets would be compared to the assets’ carrying amount to determine if a write-down to market value or discounted cash flow value is required. In addition, goodwill is otherwise tested for impairment on an annual basis.

Other Assets

Loan origination costs on the Company’s line of credit are being amortized under the effective interest method over the term of the loan.

Interest Rate Swaps

The Company utilizes interest rate swap contracts to hedge exposure to interest rate fluctuations on its variable rate debt. The fair value of the swaps is recorded on the balance sheet as an asset or liability with the offset recorded in accumulated other comprehensive income net of income taxes. Any changes in the market value of the swaps is adjusted to the asset or liability account and recorded net of the income taxes in other comprehensive income.

Deferred Revenue

Deferred revenue includes primarily advance sales related to the Kentucky Derby and Oaks races in Kentucky and other advanced billings on racing events. Revenues from these advance billings is recognized when the related event occurs.

Worker's Compensation and General Liability Self-Insurance

The Company is substantially self-insured for losses related to workers' compensation and general liability claims with stop-loss insurance for both coverages. Losses are accrued based upon the Company's estimates of the aggregate liability for claims incurred based on Company experience and certain actuarial assumptions.

Notes to Consolidated Financial Statements (Continued) **(in thousands, except per share data)**

1. Basis of Presentation and Summary of Significant Accounting Policies (cont'd)

Advertising

The Company expenses the costs of general advertising, promotion and marketing programs at the time the costs are incurred.

Stock-Based Compensation

The Company accounts for stock-based compensation in accordance with Accounting Principles Board Opinion No. 25 "Accounting for Stock Issued to Employees". In accordance with Statement of Financial Accounting Standards (SFAS) No. 123 "Accounting for Stock-based Compensation" pro forma disclosure of net earnings and earnings per share are presented in Note 12 as if SFAS No. 123 had been applied.

Had the compensation cost for our stock-based compensation plans been determined consistent with SFAS No. 123, the Company's net earnings and earnings per common share for 2002, 2001 and 2000 would approximate the pro forma amounts presented below:

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|----------------------------|-------------|-------------|-------------|
| Net earnings: | | | |
| As reported | \$20,969 | \$22,076 | \$19,164 |
| Pro forma | \$19,006 | \$20,731 | \$18,375 |
| Earnings per common share: | | | |
| As reported | | | |
| Basic | \$1.60 | \$1.69 | \$1.77 |
| Diluted | \$1.57 | \$1.67 | \$1.75 |
| Pro forma | | | |
| Basic | \$1.45 | \$1.58 | \$1.69 |
| Diluted | \$1.42 | \$1.57 | \$1.68 |

The effects of applying SFAS No. 123 in this pro forma disclosure are unlikely to be representative of the effects on pro forma net income for future years since variables such as option grants, exercises, and stock price volatility included in the disclosures may not be indicative of future activity. We anticipate making awards in the future under stock-based compensation plans.

1. Basis of Presentation and Summary of Significant Accounting Policies (cont'd)

Use of Estimates and Critical Accounting Policies

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The Company's most significant estimates relate to the valuation of property and equipment, goodwill and other intangible assets, which may be significantly affected by changes in the regulatory environment in which the company operates, and to the aggregate costs for self-insured liability claims.

Reclassifications

Certain financial statement amounts have been reclassified in the prior years to conform to current year presentation.

2. Acquisitions and Other Transactions

On December 3, 2001, we sold a 15% interest in Hoosier Park to Centaur Racing, LLC ("Centaur") for a purchase price of \$4.5 million, which included an assignment of an additional \$3.6 million of a loan owed to the Company by Hoosier Park. The Company retains a 62% interest in Hoosier Park and will continue to manage its day-to-day operations. Centaur now owns 38% of Hoosier Park and, through a Partnership Interest Purchase Agreement, has options to purchase additional partnership interests through March 2005.

On September 8, 2000, three of the Company's wholly owned subsidiaries merged with Arlington International Racecourse, Inc., Arlington Management Services, Inc. and Turf Club of Illinois, Inc. (collectively referred to as "Arlington Park"). The Company issued 3.15 million shares of its common stock, with a fair value of \$51.3 million, to Duchossois Industries, Inc. ("DII") and could issue up to an additional 1.25 million shares of common stock dependent upon the opening of the riverboat casino at Rosemont, Illinois, and the amount of subsidies received by Arlington as a result thereof. For this purpose, the purchase price was recorded based upon the fair value of shares issued to DII at the announcement of the mergers on June 23, 2000, plus approximately \$2.2 million in merger-related costs. The acquired tangible and intangible assets of \$87.7 million and assumed liabilities of \$34.1 million of Arlington Park were recorded at their estimated fair values on the merger date. The merger was accounted for by the Company as an asset purchase and, accordingly, the financial position and results of operations of Arlington Park have been included in the Company's consolidated financial statements since the date of merger. The Company also received \$5.8 million in management fees related to the Arlington Park management contract that was in effect from July 1 through the closing of the Arlington Park merger on September 8, 2000.

Notes to Consolidated Financial Statements (Continued) (in thousands, except per share data)

2. Acquisitions and Other Transactions (cont'd)

On April 21, 2000, Keeneland Association, Inc. purchased the Company's Thoroughbred training and boarding facility known as Kentucky Horse Center for a cash payment of \$5.0 million, which approximated its carrying value.

3. Plant and Equipment

Plant and equipment is comprised of the following:

| | <u>2002</u> | <u>2001</u> |
|-------------------------------|------------------|------------------|
| Land | \$134,769 | \$133,221 |
| Grandstands and buildings | 197,047 | 198,733 |
| Equipment | 29,748 | 25,962 |
| Furniture and fixtures | 25,774 | 23,725 |
| Tracks and other improvements | 42,966 | 43,011 |
| Construction in process | 12,206 | 784 |
| | <u>442,510</u> | <u>425,436</u> |
| Accumulated depreciation | (104,129) | (86,017) |
| | <u>\$338,381</u> | <u>\$339,419</u> |

Depreciation expense was approximately \$19,262, \$18,224, and \$14,917, for the years ended December 31, 2002, 2001 and 2000. Total interest expense capitalized as a component of the cost of property, plant and equipment was \$214 in 2002.

Asset impairment

The decision during the fourth quarter of 2002 to pursue a divestiture of our Ellis Park facility prompted a review for possible impairment of long-lived assets in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which was adopted by the Company effective January 1, 2002. This review indicated that estimated future cash flows were insufficient to recover the carrying value of long-lived assets. Accordingly, we adjusted the carrying value of these long-lived assets, including grandstands and buildings (\$3,660), furniture and fixture (\$88), equipment (\$224) and improvements (\$528), to their estimated fair value resulting in a non-cash asset impairment charge of \$4.5 million. Should a transaction not be completed at the currently estimated sales price, an additional write down of these assets could occur.

Notes to Consolidated Financial Statements (Continued) **(in thousands, except per share data)**

4. Goodwill

In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard ("SFAS") No. 142, "Goodwill and Other Intangible Assets," which establishes the accounting for goodwill and other intangible assets following their recognition. SFAS No. 142 applies to all goodwill and other intangible assets whether acquired singly, as part of a group, or in a business combination. SFAS No. 142 provides that goodwill and other intangible assets believed to have indefinite lives should not be amortized but should be tested for impairment annually using a fair-value based approach. In addition, SFAS No. 142 provides that other intangible assets other than goodwill should be amortized over their useful lives and reviewed for impairment in accordance with SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of."

SFAS No. 142 was effective for the Company beginning on January 1, 2002. The Company completed the required impairment tests of goodwill and indefinite lived intangible assets during the six months ended June 30, 2002, and no adjustment to the carrying value of goodwill was required. The impact of the adoption of SFAS No. 142 on the Company's results of operations for all periods beginning on or after January 1, 2002 is to eliminate amortization of goodwill. Amortization expense was reduced by \$1.4 million for 2002 as a result of the adoption of SFAS No. 142.

Following are pro forma results for the years ended December 31, 2001 and 2000 assuming goodwill had not been amortized prior to January 1, 2002:

Year ended December 31, 2001:

| | Net Earnings | Basic earnings per common share | Diluted earnings per common shares |
|---|------------------|------------------------------------|---------------------------------------|
| Reported net earnings | \$ 22,076 | \$1.69 | \$1.67 |
| Adjustment for amortization of goodwill | 1,404 | 0.11 | 0.11 |
| Adjusted net earnings | <u>\$ 23,480</u> | <u>\$1.80</u> | <u>\$1.78</u> |

Year ended December 31, 2000:

| | Net Earnings | Basic earnings per common share | Diluted earnings per common shares |
|---|------------------|------------------------------------|---------------------------------------|
| Reported net earnings | \$ 19,164 | \$1.77 | \$1.75 |
| Adjustment for amortization of goodwill | 1,395 | 0.13 | 0.13 |
| Adjusted net earnings | <u>\$ 20,559</u> | <u>\$1.90</u> | <u>\$1.88</u> |

Effective January 1, 2002, a portion of the goodwill arising from the Company's previous acquisitions was reassigned to the new CDSN segment using a relative fair value allocation approach. There has been no change to the carrying value of the Company's net goodwill since January 1, 2002. Net goodwill at December 31, 2002 for Kentucky Operations, Calder

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

5. Other Intangible Assets

The Company's other intangible assets are comprised of the following:

| | <u>2002</u> | <u>2001</u> |
|---------------------------------|-------------|-------------|
| Illinois Horse Race Equity fund | \$3,307 | \$3,307 |
| Arlington Park trademarks | 494 | 494 |
| Indiana racing license | 2,085 | 2,085 |
| Other intangible asset | 3,296 | 3,296 |
| | 9,182 | 9,182 |
| Accumulated amortization | (1,687) | (1,322) |
| | \$7,495 | \$7,860 |

Amortization expense for other intangibles of approximately \$365 for the years ended December 31, 2002, 2001 and 2000 is classified in operating expenses.

Other intangible assets with indefinite useful lives total \$3.8 million and consist primarily of a future right to participate in the Illinois Horse Race Equity fund, which has not been amortized since the Arlington Park merger.

Other intangible assets, which are being amortized, are recorded at approximately \$3.7 million at December 31, 2002, which is net of accumulated amortization of \$1.7 million. Amortization expense of these assets was \$0.4 million for the twelve months ended December 31, 2002, 2001 and 2000.

Future estimated aggregate amortization expense on other intangible assets for each of the five fiscal years is as follows:

| | <u>Estimated Amortization Expense</u> |
|------|---|
| 2003 | \$365 |
| 2004 | \$167 |
| 2005 | \$167 |
| 2006 | \$167 |
| 2007 | \$167 |

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

6. Income Taxes

Components of the provision for income taxes are as follows:

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|--------------------|-------------|-------------|-------------|
| Currently payable: | | | |
| Federal | \$14,917 | \$13,733 | \$11,347 |
| State & local | 2,326 | 2,154 | 2,374 |
| | 17,243 | 15,887 | 13,721 |

Deferred:

| | | | |
|---------------|----------|----------|----------|
| Federal | (2,327) | (663) | (246) |
| State & local | (395) | (96) | (52) |
| | (2,722) | (759) | (298) |
| | \$14,521 | \$15,128 | \$13,423 |

The Company's income tax expense is different from the amount computed by applying the statutory federal income tax rate to income before taxes as follows:

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|---|-----------------|-----------------|-----------------|
| Federal statutory tax on earnings before income tax | \$12,422 | \$13,021 | \$11,405 |
| State income taxes, net of federal income tax benefit | 1,555 | 1,401 | 1,502 |
| Permanent differences and other | 544 | 706 | 516 |
| | <u>\$14,521</u> | <u>\$15,128</u> | <u>\$13,423</u> |

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

6. Income Taxes (con'd)

Components of the Company's deferred tax assets and liabilities are as follows:

| | <u>2002</u> | <u>2001</u> |
|--|-----------------|-----------------|
| Deferred tax liabilities: | | |
| Property & equipment in excess of tax basis | \$13,194 | \$15,281 |
| Racing license in excess of tax basis | 569 | 562 |
| Other | 487 | 354 |
| | <u>14,250</u> | <u>16,197</u> |
| Deferred tax assets: | | |
| Deferred compensation plans | 832 | 703 |
| Allowance for uncollectible receivables | 376 | 232 |
| Deferred liabilities | 1,314 | 772 |
| Other | 673 | 713 |
| | <u>3,195</u> | <u>2,420</u> |
| Net deferred tax liability | <u>\$11,055</u> | <u>\$13,777</u> |
| Income taxes are classified in the balance sheet as follows: | | |
| Net non-current deferred tax liability | \$13,112 | \$15,124 |
| Net current deferred tax asset | (2,057) | (1,347) |
| | <u>\$11,055</u> | <u>\$13,777</u> |

7. Shareholders' Equity

On September 8, 2000, the Company issued 3.15 million shares of the Company's common stock to DII in conjunction with the Arlington Park merger.

On March 19, 1998, the Company's Board of Directors approved a shareholder rights plan, which grants each shareholder the right to purchase a fraction of a share of Series 1998 preferred stock at the rate of one right for each share of the Company's common stock. This plan expires on March 19, 2008.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

8. Employee Benefit Plans

The Company has a profit-sharing plan that covers all employees with one year or more of service and one thousand or more worked hours. The Company will match contributions made by the employee up to 3% of the employee's annual compensation. The Company will also match at 50%, contributions made by the employee up to an additional 2%. The Company may also contribute a discretionary amount determined annually by the Board of Directors as well as a year end discretionary match not to exceed 4%. The Company's cash contribution to the plan for the years ended December 31, 2002, 2001 and 2000 was approximately \$1,004, \$934 and \$986 respectively.

The Company is a member of a noncontributory defined benefit multi-employer retirement plan for all members of the Pari-mutuel Clerk's Union of Kentucky and several other collectively-bargained retirement plans which are administered by unions. Cash contributions are made in accordance with negotiated labor contracts. Retirement plan expense for the years ended December 31, 2002, 2001 and 2000 was approximately \$2,100, \$1,869 and \$1,706, respectively. The Company's policy is to fund this expense as accrued.

The estimated present value of future payments under a supplemental benefit plan is charged to expense over the period of active employment of the employees covered under the plan. Supplemental benefit plan expense for the years ended December 31, 2002, 2001 and 2000 was approximately \$154, \$290 and \$87, respectively.

The Company provides eligible executives and directors of the Company an opportunity to defer to a future date the receipt of base and bonus compensation for services as well as director's fees through a deferred compensation plan. The Company matching contribution on base compensation deferrals equals the matching contribution of the Company's profit-sharing plan with certain limits. The Company's cash contribution to the plan for the years ended December 31, 2002, 2001 and 2000 was approximately \$57, \$47 and \$19 respectively.

9. Long-Term Debt

The Company has a \$250 million line of credit under a revolving loan facility through a syndicate of banks to meet working capital and other short-term requirements and to provide funding for acquisitions. The interest rate on the borrowing is based upon LIBOR plus a spread of 75 to 250 additional basis points, which is determined by certain Company financial ratios. The weighted average interest rate was 2.44% and 3.05% on the outstanding balance at December 31, 2002 and 2001, respectively. There was \$116.0 million outstanding on the line of credit at December 31, 2002 compared to \$124.7 million and \$153.2 million outstanding at December 31, 2001 and 2000, respectively. The credit facility contains financial covenant requirements, including specified fixed charge, minimum interest coverage and maximum leverage ratios and minimum levels of net worth. The line of credit is collateralized by substantially all of the assets of the Company and its wholly owned subsidiaries, and matures in March 2004.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

9. Long-Term Debt (cont'd)

On December 2, 2001, the Company consummated a Partnership Interest Purchase Agreement with Centaur Racing, LLC ("Centaur") for the sale of 15% of the Company's partnership interest in Hoosier Park to Centaur. The transaction also included assignment to Centaur of a portion of the loan owed to the Company by Hoosier Park of approximately \$3.6 million, of which the balance is \$5.2 million at December 31, 2002 compared to \$6.0 million and \$2.4 million at December 31, 2001 and 2000, respectively. The loan requires interest at prime plus 2% (6.25% at December 31, 2002) payable monthly with principal due November 2004. The note is secured by 10% of the assets of Hoosier Park.

During 2001, CBT entered into a 5-year note payable, which expires in January 2007, bears interest at a fixed rate of 5.85%, and is secured by a general assignment of CBT's assets. There was \$2.0 million and \$2.5 million outstanding on the note payable at December 31, 2002 and 2001, respectively. The 5-year note payable replaces the short-term note payable with \$2.0 million outstanding at December 31, 2000.

Future aggregate maturities of long-term debt are as follows:

| | |
|------------|-----------|
| 2003 | \$ 508 |
| 2004 | 121,738 |
| 2005 | 513 |
| 2006 | 544 |
| 2007 | 45 |
| Thereafter | - |
| | <hr/> |
| | \$123,348 |
| | <hr/> |

10. Financial Instruments

In order to mitigate a portion of the market risk on its variable rate debt, the Company entered into an interest rate swap contract with a major financial institution which matures in March 2003. Under terms of the separate contract the Company receives a LIBOR based variable interest rate and pays a fixed interest rate of 7.015% on a notional amount of \$35.0 million. The variable interest rate paid on the contract is determined based on LIBOR on the last day of each month, which is consistent with the variable rate determination on the underlying debt.

42

Notes to Consolidated Financial Statements (Continued) (in thousands, except per share data)

10. Financial Instruments (cont'd)

Effective January 1, 2001 the Company adopted Statement of Financial Accounting Standard ("SFAS") No. 133, "Accounting for Derivative Financial Instruments and Hedging Activities," which establishes accounting and reporting standards requiring that every derivative financial instrument be recorded on the balance sheet at its fair value. The statement further requires that the gains and losses related to changes in the fair value of the derivative financial instruments be recorded in the income statement unless certain hedge criteria are met. Gains and losses for qualifying hedges can be deferred in accumulated other comprehensive earnings and recognized in the income statement along with the related results of the hedged item. The statement requires that the Company formally document, designate and assess the effectiveness of such transactions in order to qualify for such hedge accounting treatment.

The Company has designated its interest rate swaps as cash flow hedges of anticipated interest payments under its variable rate agreements. Gains and losses on these swaps that are recorded in other comprehensive income will be reclassified into net income as interest expense, net in the periods in which the related variable interest is paid.

The Company recorded a cumulative-effect-type deferred net loss adjustment of \$341 in accumulated other comprehensive earnings net of related tax benefit of \$217 to recognize the fair value of these swaps upon adoption of SFAS No. 133 on January 1, 2001. The Company expects to reclassify all of the approximately \$222 of the December 31, 2002 net loss (net of related tax benefit of \$152) recorded in accumulated other comprehensive earnings into net earnings as interest expense, over the next three months.

11. Operating Leases

The Company has a long-term operating lease for the land in Anderson, Indiana on which its Hoosier Park facility is located and an operating lease for the Indianapolis off-track betting facility ("OTB"). The Anderson lease expires in 2003, with an option to extend the lease for three additional ten year terms. The Indianapolis lease expires in 2009, with an option to extend the lease for two additional five year terms. The leases include provisions for minimum lease payments as well as contingent lease payments based on handle or revenues.

The Company also has a long term operating lease agreement for land in Arlington Heights, Illinois on which a portion of the backside facilities of Arlington Park is located and two operating lease agreements for Arlington Park OTBs. The Arlington lease on land expires in 2010 with an option to purchase, one OTB lease expires in 2006 with an option to extend the lease for an additional five years and another OTB lease expires in 2011, with an option to purchase.

43

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

11. Operating Leases (cont'd)

The Company also leases certain totalisator and audio/visual equipment and services as well as land and facilities. The Company's total rent expense for all operating leases was approximately \$7,823, \$8,392 and \$7,629 for the years ended December 31, 2002, 2001 and 2000. Total annual rent expense for contingent lease payments was approximately \$7,036, \$7,612 and \$6,991 for the years ended December 31, 2002, 2001 and 2000.

Future minimum operating lease payments are as follows:

| | <u>Minimum Lease Payment</u> |
|------------|---|
| 2003 | \$1,630 |
| 2004 | 1,331 |
| 2005 | 1,337 |
| 2006 | 966 |
| 2007 | 399 |
| Thereafter | 743 |
| | <hr style="width: 100px; margin: 0 auto;"/> |
| | \$6,406 |
| | <hr style="width: 100px; margin: 0 auto;"/> |

12. Stock-Based Compensation Plans

Employee Stock Options:

The Company sponsors both the "Churchill Downs Incorporated 1997 Stock Option Plan" (the "97 Plan") and the "Churchill Downs Incorporated 1993 Stock Option Plan" (the "93 Plan"), stock-based incentive compensation plans, which are described below. The Company applies APB Opinion 25 and related interpretations in accounting for both the plans. Pro forma disclosures as if the Company adopted the cost recognition provisions of SFAS No. 123 are presented below.

The Company is authorized to issue up to 1.2 million shares and 0.4 million shares of common stock under the 97 Plan and 93 Plan, respectively, pursuant to "Awards" granted in the form of incentive stock options (intended to qualify under Section 422 of the Internal Revenue Code of 1986, as amended) and non-qualified stock options. Awards may be granted to selected employees of the Company or any subsidiary.

Both the 97 Plan and the 93 Plan provide that the exercise price of any incentive stock option may not be less than the fair market value of the common stock on the date of grant. The exercise price of any nonqualified stock option is not so limited by the plans. The Company granted stock options in 2002, 2001 and 2000. The stock options granted in those years have contractual terms of 10 years and varying vesting dates, ranging from one to three years following the date of grant. In accordance with APB 25, the Company has not recognized any compensation cost for these stock options.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

12. Stock-Based Compensation Plans (cont'd)

A summary of the status of the Company's stock options as of December 31, 2002, 2001 and 2000 and the changes during the year ended on those dates is presented below:

| | <u># of Shares Under Option</u> | <u>Weighted Average Exercise Price</u> | <u>Weighted Average Fair Value at Grant Date</u> |
|---------------------------|-------------------------------------|--|--|
| Balance January 1, 2000 | 600 | \$21.62 | |
| Granted | 179 | \$27.60 | |
| Exercise | (4) | \$19.56 | |
| Canceled/Forfeited | (2) | \$30.24 | |
| | <hr style="width: 100%;"/> | <hr style="width: 100%;"/> | |
| Balance December 31, 2000 | 773 | \$22.98 | \$15.32 |
| Granted | 216 | \$27.50 | |

| | | | |
|---------------------------|-------|---------|---------|
| Exercise | (65) | \$19.35 | |
| Canceled/Forfeited | (24) | \$27.58 | |
| Balance December 31, 2001 | 900 | \$24.20 | \$13.07 |
| Granted | 217 | \$38.49 | |
| Exercise | (47) | \$21.13 | |
| Canceled/Forfeited | (65) | \$30.75 | |
| Balance December 31, 2002 | 1,005 | \$27.01 | \$20.78 |

The fair value of each option granted during 2002, 2001 and 2000 was estimated on the date of grant using the Black-Scholes pricing model with the following weighted-average assumptions:

| | | | |
|------------------------------|--------|--------|--------|
| | 2002 | 2001 | 2000 |
| Dividend Yield | 1.30% | 1.73% | 1.83% |
| Expected volatility | 55.10% | 40.12% | 55.23% |
| Risk-free interest rate | 3.23% | 6.25% | 5.05% |
| Expected option life (years) | 8.1 | 8.6 | 9.3 |

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

12. Stock-Based Compensation Plans (cont'd)

The following table summarizes information about stock options outstanding and exercisable at December 31, 2002:

| Range of Exercise Prices | Stock Options Outstanding | | | Stock Options Exercisable | |
|--------------------------|--------------------------------|---|---------------------------------|--------------------------------|---------------------------------|
| | Number Outstanding at 12/31/02 | Weighted Average Remaining Contractual Life | Weighted Average Exercise Price | Number Exercisable at 12/31/02 | Weighted Average Exercise Price |
| \$12.32 to \$16.42 | 14 | 3.0 | \$15.75 | 14 | \$15.75 |
| \$16.43 to \$20.52 | 200 | 3.5 | \$18.98 | 200 | \$18.98 |
| \$20.53 to \$24.63 | 212 | 5.2 | \$22.30 | 205 | \$22.23 |
| \$24.64 to \$28.73 | 304 | 8.4 | \$27.46 | - | - |
| \$28.74 to \$32.84 | 67 | 6.2 | \$31.50 | 47 | \$32.08 |
| \$32.85 to \$36.94 | 37 | 8.6 | \$35.32 | 10 | \$33.50 |
| \$36.95 to \$41.05 | 171 | 9.9 | \$38.89 | - | - |
| TOTAL | 1,005 | 6.8 | \$27.01 | 476 | \$21.88 |

At December 31, 2001, there were 372 options exercisable with a weighted average exercisable price of \$21.01. At December 31, 2000, there were 393 options exercisable with a weighted average exercisable price of \$19.46.

Employee Stock Purchase Plan:

Under the Company's Employee Stock Purchase Plan (the "Employee Stock Purchase Plan"), the Company is authorized to sell, pursuant to short-term stock options, shares of its common stock to its full-time (or part-time for at least 20 hours per week and at least five months per year) employees at a discount from the common stock's fair market value. The Employee Stock Purchase Plan operates on the basis of recurring, consecutive one-year periods. Each period commences on August 1 and ends on the next following July 31.

On the first day of each 12-month period, August 1, the Company offers to each eligible employee the opportunity to purchase common stock. Employees who elect to participate for each period have a designated percentage of their compensation withheld (after-tax) and applied to the purchase of shares of common stock on the last day of the period, July 31. The Employee Stock Purchase Plan allows withdrawals, terminations and reductions on the amounts being deducted. The purchase price for the common stock is 85% of the lesser of the fair market value of the common stock on (i) the first

day of the period, or (ii) the last day of the period. No employee may purchase common stock under the Employee Stock Purchase Plan valued at more than \$25 for each calendar year.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

12. Stock-Based Compensation Plans (cont'd)

Under the Employee Stock Purchase Plan, the Company sold approximately 12 thousand shares of common stock to two hundred twenty-three employees pursuant to options granted on August 1, 2001, and exercised on July 31, 2002. Because the plan year overlaps the Company's fiscal year, the number of shares to be sold pursuant to options granted on August 1, 2002, can only be estimated because the 2002-plan year is not yet complete. The Company's estimate of options granted in 2002 under the Plan is based on the number of shares sold to employees under the Plan for the 2001 plan year, adjusted to reflect the change in the number of employees participating in the Plan in 2002.

A summary of the status of the Company's stock options under the Employee Stock Purchase Plan as of December 31, 2002, 2001 and 2000 and the changes during the year ended on those dates is presented below:

| | # of Shares Under Option | Weighted Average Exercise Price | Weighted Average Fair Value at Grant Date |
|--|-----------------------------|------------------------------------|---|
| Balance January 1, 2000 | 9 | \$19.00 | |
| Adjustment to prior year estimated grants | 2 | \$19.00 | |
| Granted | 16 | \$19.50 | |
| Exercise | (11) | \$19.00 | |
| Canceled/Forfeited | - | - | |
| Balance December 31, 2000 | 16 | \$19.60 | \$7.79 |
| Adjustment to prior year estimated grants | (2) | \$19.60 | |
| Granted | 12 | \$24.71 | |
| Exercise | (14) | \$19.60 | |
| Canceled/Forfeited | - | - | |
| Balance December 31, 2001 | 12 | \$24.71 | \$8.62 |
| Adjustment to prior year estimated grants | - | | |
| Granted | 13 | \$32.19 | |
| Exercise | (12) | \$24.70 | |
| Canceled/Forfeited | - | - | |
| Balance December 31, 2002 | 13 | \$32.19 | \$12.63 |

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

13. Fair Values of Financial Instruments

The following methods and assumptions were used by the Company in estimating its fair value disclosures for financial

instruments:

Cash and Cash Equivalents - The carrying amount reported in the balance sheet for cash and cash equivalents approximates its fair value.

Long-Term Debt - The carrying amounts of the Company's borrowings under its line of credit agreements and other long-term debt approximates fair value, based upon current interest rates.

Interest Rate Swaps - The carrying amounts of the Company's interest rate swaps are a payable of approximately \$374, \$3,764 and \$558, at December 31, 2002, 2001 and 2000, respectively, using current interest rates.

14. **Commitments and contingencies**

The septic system at the Ellis Park facility must be replaced with a hook-up to city sewers. The cost of the hook-up is estimated by the city of Henderson, Kentucky to be \$1.4 million. Ellis Park applied for additional funding from the State of Kentucky during 2002. The project is expected to be completed during 2003.

It is not anticipated that the Company will have any material liability as a result of compliance with environmental laws with respect to any of the Company's property. Except as discussed herein, compliance with environmental laws has not affected the ability to develop and operate the Company's properties and the Company is not otherwise subject to any material compliance costs in connection with federal or state environmental laws.

The Company is also a party to various non-environmental legal proceedings and administrative actions, all arising from the ordinary course of business. Although it is impossible to predict the outcome of any legal proceeding, the Company believes any liability that may finally be determined with respect to such legal proceedings should not have a material effect on the Company's consolidated financial position, results of operations or cash flows, although resolution in any year or quarter could be material to the consolidated results of operations for that period.

Notes to Consolidated Financial Statements (Continued) (in thousands, except per share data)

15. **Earnings Per Common Share Computations**

The following is a reconciliation of the numerator and denominator of the earnings per common share computations:

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|---|-------------|-------------|-------------|
| Numerator for basic and diluted per share: | \$20,969 | \$22,076 | \$19,164 |
| Denominator for weighted average shares of common stock outstanding per | | | |
| Basic | 13,123 | 13,081 | 10,849 |
| Plus dilutive effect of stock options | 236 | 132 | 91 |
| Diluted | 13,359 | 13,213 | 10,940 |
| Earnings per common share: | | | |
| Basic | \$1.60 | \$1.69 | \$1.77 |
| Diluted | \$1.57 | \$1.67 | \$1.75 |

Options to purchase approximately 18, 63 and 73 shares for the years ended December 31, 2002, 2001 and 2000, respectively, were not included in the computation of earnings per common share-assuming dilution because the options' exercise prices were greater than the average market price of the common shares.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

16. Segment Information

The Company has determined that it currently operates in the following seven segments: (1) Kentucky Operations, including Churchill Downs racetrack and its off-track betting facility (“OTB”) and Ellis Park racetrack and its on-site simulcast facility; (2) Hollywood Park racetrack and its on-site simulcast facility; (3) Calder Racecourse; (4) Arlington Park and its six OTBs; (5) Hoosier Park racetrack and its on-site simulcast facility and the other three Indiana simulcast facilities; (6) CDSN, the simulcast product provider of the Company; and (7) other investments, including Charlson Broadcast Technologies LLC (“CBT”) and the Company’s other various equity interests which are not material. Eliminations include the elimination of management fees and other intersegment transactions, primarily between CDSN and the racetracks. As a result of reorganization for internal reporting during 2002, the Company’s segment disclosures are presented on a new basis, which combines our two Kentucky racetracks into a single segment and separates our CDSN operations into a separate segment. The CDSN segment was designed to increase focus on the distribution of the Company’s simulcast signal. CDSN will oversee interstate and international simulcast and wagering opportunities, as well as the marketing, sales, operations and data support efforts related to the Company-owned racing content. Prior period financial statement amounts have been reclassified to conform to the reorganization for CDSN.

The Company’s recurring revenues are generated from commissions on pari-mutuel wagering at the Company’s racetracks and OTBs (net of state pari-mutuel taxes), plus simulcast host fees and source market fees generated from contracts with our in-home wagering providers. In addition to the commissions earned on pari-mutuel wagering we also earn pari-mutuel related streams of revenues from sources that are not related to the handle wagered at our facilities. These other revenues are primarily derived from statutory racing regulations in some of the states where our facilities are located and can fluctuate year-to-year. Additionally non-wagering revenues are primarily generated from Indiana riverboat admissions subsidy, admissions, concessions, sponsorship, licensing rights and broadcast fees, lease income and other sources.

The accounting policies of the segments are the same as those described in the “Summary of Significant Accounting Policies” for the year ended December 31, 2002. Earnings before interest, taxes, depreciation and amortization (“EBITDA”) should not be considered as an alternative to, or more meaningful than, net income (as determined in accordance with accounting principles generally accepted in the United States of America) as a measure of our operating results or cash flows (as determined in accordance with accounting principles generally accepted in the United States of America) or as a measure of our liquidity.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

16. Segment Information (cont’d)

The table below presents information about reported segments for the years ended December 31, 2002, 2001 and 2000:

| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
|-------------------------|-------------|-------------|-------------|
| Net revenues: | | | |
| Kentucky Operations | \$105,248 | \$103,927 | \$101,613 |
| Hollywood Park | 93,896 | 94,604 | 101,369 |
| Calder Race Course | 81,326 | 76,100 | 74,036 |
| Arlington Park | 84,332 | 80,861 | 14,395 |
| Hoosier Park | 55,397 | 54,972 | 51,250 |
| CDSN | 70,461 | 61,849 | 50,531 |
| | ----- | ----- | ----- |
| Total Racing Operations | 490,660 | 472,313 | 393,194 |
| Other investments | 4,932 | 4,982 | 5,955 |
| Corporate | 2,566 | 2,274 | 7,892 |
| Eliminations | (58,967) | (52,531) | (44,031) |
| | ----- | ----- | ----- |
| | \$439,191 | \$427,038 | \$363,010 |
| | ----- | ----- | ----- |
| EBITDA: | | | |
| Kentucky Operations | \$ 11,425 | \$ 19,173 | \$ 17,869 |
| Hollywood Park | 12,717 | 12,995 | 14,639 |
| Calder Race Course | 14,533 | 13,482 | 13,368 |
| Arlington Park | 7,912 | 9,218 | (801) |

| | | | |
|--------------------------|-----------|-----------|-----------|
| Hoosier Park | 7,699 | 6,012 | 5,920 |
| CDSN | 16,982 | 14,568 | 12,765 |
| | | | |
| Total Racing Operations | 71,268 | 75,448 | 63,760 |
| Other investments | (396) | 1,315 | 700 |
| Corporate | (7,195) | (7,530) | (1,371) |
| Eliminations | (62) | - | - |
| | | | |
| | \$ 63,615 | \$ 69,233 | \$ 63,089 |
| | | | |
| Operating income (loss): | | | |
| Kentucky Operations | \$ 5,514 | \$ 13,350 | \$ 12,593 |
| Hollywood Park | 7,143 | 7,686 | 10,148 |
| Calder Race Course | 12,265 | 10,090 | 10,047 |
| Arlington Park | 4,972 | 6,692 | (1,506) |
| Hoosier Park | 6,180 | 4,560 | 4,538 |
| CDSN | 16,982 | 14,568 | 12,765 |
| | | | |
| Total Racing Operations | 53,056 | 56,946 | 48,585 |
| Other investments | (404) | (177) | (493) |
| Corporate | (7,161) | (7,200) | (1,144) |
| Eliminations | 31 | 46 | - |
| | | | |
| | \$ 45,522 | \$ 49,615 | \$ 46,948 |

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

16. Segment Information (cont'd)

| | <u>As of December 31,</u> | |
|---------------------|---------------------------|-------------|
| | <u>2002</u> | <u>2001</u> |
| Total Assets: | | |
| Kentucky Operations | \$396,998 | \$392,029 |
| Hollywood Park | 150,627 | 152,362 |
| Calder Race Course | 87,498 | 97,940 |
| Arlington Park | 80,766 | 75,274 |
| Hoosier Park | 34,759 | 35,062 |
| CDSN | 11,018 | 11,018 |
| Other investments | 77,724 | 55,743 |
| | | |
| | 839,390 | 819,428 |
| Eliminations | (370,178) | (346,010) |
| | | |
| | \$469,212 | \$473,418 |

Following is a reconciliation of total EBITDA to income before provision for income taxes:

| | <u>As of December 31,</u> | | |
|--|---------------------------|-------------|-------------|
| | <u>2002</u> | <u>2001</u> | <u>2000</u> |
| Total EBITDA | \$63,615 | \$69,233 | \$63,089 |
| Depreciation and amortization | (19,627) | (19,993) | (16,677) |
| Interest income (expense), net | (8,498) | (12,036) | (13,825) |
| | | | |
| Earnings before provision for income taxes | \$35,490 | \$37,204 | \$32,587 |

17. Significant Accounting Pronouncements

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB SFAS No. 4, 44 and 64, Amendment of FASB SFAS No. 13, and Technical Corrections." SFAS No. 145 addresses financial accounting and reporting for gains and losses from the extinguishments of debt. This statement rescinds SFAS No. 4, "Reporting Gains and Losses from Extinguishments of Debt," and an amendment of that Statement, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." This Statement also rescinds SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers," SFAS No. 13, "Accounting for Leases" and amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. The provisions of SFAS No. 145 are effective in fiscal years beginning after May 15, 2002. Management anticipates that the adoption of SFAS No. 145 will not have an effect on the Company's results of operations or financial position.

Notes to Consolidated Financial Statements (Continued)
(in thousands, except per share data)

17. Significant Accounting Pronouncements (cont'd)

The FASB issued SFAS No. 146 "Accounting for Exit or Disposal Activities." SFAS No. 146 addresses the recognition, measurement, and reporting of costs that are associated with exit and disposal activities, including certain lease termination costs and severance-type costs under a one-time benefit arrangement rather than an ongoing benefit arrangement or an individual deferred-compensation contract. SFAS No. 146 requires liabilities associated with exit and disposal activities to be expensed as incurred and will be effective for exit or disposal activities that are initiated after December 31, 2002. Management anticipates that the adoption of SFAS No. 146 will not have a significant effect on the Company's results of operations or financial position.

In December 2002, the FASB issued SFAS No. 148 "Accounting for Stock-Based Compensation –Transition and Disclosure an amendment of FASB Statement No. 123." This Statement amends SFAS No. 123, "Accounting for Stock-Based Compensation," to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of Statement 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. Management does not currently expect to change its method of accounting treatment for stock options.

In January 2003, the FASB issued FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others, and interpretation of SFAS No. 5, 57 and 107 and Rescission of FASB Interpretation No. 34" ("FIN 45"). FIN 45 requires that upon issuance of a guarantee, the entity must recognize a liability for the fair value of the obligation it assumes under that guarantee. FIN 45 requires disclosure about each guarantee even if the likelihood of the guarantor's having to make any payments under the guarantee is remote. The provisions for initial recognition and measurement are effective on a prospective basis for guarantees that are issued or modified after December 31, 2002. Management does not expect the adoption of this Interpretation to have a material impact on our results of operations or financial position.

In January 2003, the FASB issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51" ("FIN 46"). This Interpretation of Accounting Research Bulletin No. 51 "Consolidated Financial Statements," requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 is effective immediately for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 must be applied for the first interim or annual period beginning after June 15, 2003. Management does not expect the adoption of this Interpretation to have a material impact on our results of operations or financial position.

Supplementary Financial Information (Unaudited)

(In thousands, except per share data)

Common Stock Information

Per Share of Common

| | Net Revenues | Operating Income (Loss) | Net Earnings (Loss) | Basic Earnings (Loss) | | Dividends | Bid Price | |
|------|--------------|-------------------------|---------------------|-----------------------|-------------------------|-----------|-----------|-----|
| | | | | Basic Earnings (Loss) | Diluted Earnings (Loss) | | High | Low |
| 2002 | \$439,191 | \$45,522 | \$20,969 | \$1.60 | \$1.57 | | | |

| | | | | | | | | |
|----------------|------------------|-----------------|-----------------|---------------|---------------|--------|---------|---------|
| Fourth Quarter | \$110,005 | \$5,910 | \$1,987 | \$0.15 | \$0.15 | \$0.50 | \$41.05 | \$37.00 |
| Third Quarter | 125,587 | 15,711 | 7,909 | 0.60 | 0.59 | | 39.05 | 32.50 |
| Second Quarter | 172,627 | 41,054 | 23,108 | 1.76 | 1.73 | | 40.33 | 32.06 |
| First Quarter | 30,972 | (17,153) | (12,035) | (0.92) | (0.92) | | 42.43 | 33.03 |
| 2001 | \$427,038 | \$49,615 | \$22,076 | \$1.69 | \$1.67 | | | |
| Fourth Quarter | \$110,819 | \$9,690 | \$4,050 | \$0.31 | \$0.31 | \$0.50 | \$35.90 | \$25.60 |
| Third Quarter | 121,247 | 14,824 | 7,091 | 0.54 | 0.54 | | 33.01 | 26.67 |
| Second Quarter | 163,257 | 40,483 | 21,895 | 1.67 | 1.66 | | 32.50 | 25.28 |
| First Quarter | 31,715 | (15,382) | (10,960) | (0.84) | (0.84) | | 30.69 | 26.56 |
| 2000 | \$363,010 | \$46,948 | \$19,164 | \$1.77 | \$1.75 | | | |
| Fourth Quarter | \$101,111 | \$6,941 | \$2,286 | \$0.18 | \$0.17 | \$0.50 | \$35.69 | \$25.25 |
| Third Quarter | 103,796 | 15,925 | 7,303 | 0.69 | 0.68 | | 25.88 | 21.69 |
| Second Quarter | 132,184 | 35,494 | 18,340 | 1.86 | 1.85 | | 26.00 | 21.75 |
| First Quarter | 25,919 | (11,412) | (8,765) | (0.89) | (0.89) | | 26.25 | 21.00 |

The Company's Common Stock is traded on the Nasdaq National Market ("Nasdaq") under the symbol CHDN. As of March 11, 2003, there were approximately 3,630 shareholders of record.

In September 2000, we issued 3.15 million shares of common stock at a price of \$16.28 related to the Arlington Park merger.

Quarterly earnings (loss) per share figures may not equal total earnings (loss) per share for the year due in part to the fluctuation of the market price of the stock.

The above table sets forth the high and low bid quotations (as reported by Nasdaq) and dividend payment information for the Company's Common Stock during its last three years.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

None

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required herein is incorporated by reference from sections of the Company's Proxy Statement titled "Section 16(a) Beneficial Ownership Reporting Compliance," "Election of Directors," and "Executive Officers of the Company," which Proxy Statement will be filed with the Securities and Exchange Commission pursuant to instruction G(3) of the General Instructions to Form 10-K.

ITEM 11. EXECUTIVE COMPENSATION

The information required herein is incorporated by reference from sections of the Company's Proxy Statement titled "Election of Directors - Compensation and Committees of the Board of Directors," "Compensation Committee Interlocks and Insider Participation" and "Executive Compensation," which Proxy Statement will be filed with the Securities and Exchange Commission pursuant to instruction G(3) of the General Instructions to Form 10-K.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required herein is incorporated by reference from the sections of the Company's Proxy Statement titled "Common Stock Owned by Certain Persons," "Election of Directors," "Executive Officers of the Company" and "Equity Compensation Plan Information" which Proxy Statement will be filed with the Securities and Exchange Commission pursuant to instruction G(3) of the General Instructions to Form 10-K.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required herein is incorporated by reference from the section of the Company's Proxy Statement titled "Certain Relationships and Related Transactions," which Proxy Statement will be filed with the Securities and Exchange Commission pursuant to instruction G(3) of the General Instructions to Form 10-K.

ITEM 14. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including our president and Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”), we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-14 within 90 days of the filing date of this annual report, and, based on their evaluation, our CEO and CFO have concluded that these controls and procedures are effective. There were no significant changes in our internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

Disclosure controls and procedures are our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

PART IV**ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K**

| | <u>Pages</u> |
|---|--------------|
| (a) (1) Consolidated Financial Statements | |
| The following financial statements of Churchill Downs Incorporated for the years ended December 31, 2002, 2001 and 2000 are included in Part II, Item 8: | |
| Report of Independent Accountants | 27 |
| Consolidated Balance Sheets | 28 |
| Consolidated Statements of Net Earnings and Comprehensive Earnings | 29 |
| Consolidated Statements of Shareholders' Equity | 30 |
| Consolidated Statements of Cash Flows | 31 |
| Notes to Consolidated Financial Statements | 32-53 |
| (2) Schedule VIII - Valuation and Qualifying Accounts | 61 |
| All other schedules are omitted because they are not applicable, not significant or not required, or because the required information is included in the financial statement notes thereto. | |
| (3) For the list of required exhibits, see exhibit index. | |
| (b) Reports on Form 8-K: | |
| (1) Churchill Downs Incorporated filed a Current Report on Form 8-K dated October 24, 2002, under Item 5, "Other Events" attaching our third quarter earnings release dated October 22, 2002. | |
| (c) Exhibits | |
| See exhibit index. | |
| (d) All financial statements and schedules except those items listed under items 15(a)(1) and (2) above are omitted because they are not applicable, or not required, or because the required information is included in the financial statements or notes thereto. | |

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CHURCHILL DOWNS INCORPORATED

/s/Thomas H. Meeker

Thomas H. Meeker
President and Chief Executive
Officer
March 14, 2003

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/Carl F. Pollard

Carl F. Pollard
March 14, 2003
(Chairman of the Board)

/s/Thomas H. Meeker

Thomas H. Meeker, President and
Chief Executive Officer
March 14, 2003
(Director and Principal Executive
Officer)

/s/Michael E. Miller

Michael E. Miller
Chief Financial Officer
March 14, 2003
(Principal Financial and
Accounting Officer)

/s/Charles W. Bidwill, Jr.

Charles W. Bidwill, Jr.
March 14, 2003
(Director)

Leonard S. Coleman, Jr.
March 14, 2003
(Director)

Craig J. Duchossois
March 14, 2003
(Director)

/s/Richard L. Duchossois

Richard L. Duchossois
March 14, 2003
(Director)

/s/Robert L. Fealy

Robert L. Fealy
March 14, 2003
(Director)

/s/J. David Grissom

J. David Grissom
March 14, 2003
(Director)

Seth W. Hancock
March 14, 2003
(Director)

/s/Daniel P. Harrington

Daniel P. Harrington
March 14, 2003
(Director)

Frank B. Hower, Jr.
March 14, 2003
(Director)

G. Watts Humphrey, Jr.
March 14, 2003
(Director)

Brad M. Kelley
March 14, 2003
(Director)

/s/Dennis D. Swanson

Dennis D. Swanson
March 14, 2003
(Director)

/s/Darrell R. Wells

Darrell R. Wells
March 14, 2003
(Director)

I, Thomas H. Meeker, certify that:

1. I have reviewed this annual report on Form 10-K of Churchill Downs Incorporated;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
 - a. Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
 - b. Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
 - c. Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 14, 2003

/s/Thomas H. Meeker

President and Chief Executive Officer

I, Michael E. Miller, certify that:

1. I have reviewed this annual report on Form 10-K of Churchill Downs Incorporated;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
 - a. Designed such disclosure controls and procedures to ensure that material information relating to the registrant,

including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;

- b. Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
- c. Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a. All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and

6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 14, 2003

/s/Michael E. Miller

Chief Financial Officer

CHURCHILL DOWNS INCORPORATED

SCHEDULE VIII. - VALUATION AND QUALIFYING ACCOUNTS

(In thousands)

| <u>Description</u> | <u>Balance, Beginning of Period</u> | <u>Charged to Expenses</u> | <u>Deductions</u> | <u>Balance, End of Period</u> |
|--|---|--------------------------------|-------------------|---------------------------------------|
| Year ended December 31, 2002: Allowance for doubtful accounts and notes receivable | \$674 | \$486 | \$(187) | \$973 |
| Year ended December 31, 2001: Allowance for doubtful accounts and notes receivable | \$540 | \$187 | \$(53) | \$674 |
| Year ended December 31, 2000: Allowance for doubtful accounts and notes receivable | \$253 | \$312 | \$(25) | \$540 |

EXHIBIT INDEX

| <u>Numbers</u> | <u>Description</u> | <u>By Reference To</u> |
|----------------|--|-----------------------------------|
| (2)(a) | Stock Purchase Agreement and Joint Escrow Instructions dated as of | Exhibit 2.1 to Report on Form 8-K |

January 21, 1999 by and among Churchill Downs Incorporated and KE Acquisition Corp.

dated April 23, 1999

- (b) First Amendment to Stock Purchase Agreement dated as of April 19, 1999 by and between Churchill Downs Incorporated, Churchill Downs Management Company and KE Acquisition Corp. Exhibit 2.2 to Report on Form 8-K dated April 23, 1999
- (c) Agreement and Plan of Merger and Amendment to Stock Purchase Agreement dated as of April 22, 1999 by and among Churchill Downs Incorporated, Churchill Downs Management Company, CR Acquisition Corp., TP Acquisition Corp., Calder Race Course, Inc., Tropical Park, Inc. and KE Acquisition Corp. Exhibit 2.3 to Report on Form 8-K dated April 23, 1999
- (d) Asset Purchase Agreement dated May 5, 1999 between Hollywood Park, Inc., a Delaware Corporation, and Churchill Downs Incorporated. Exhibit 2.1 to Registration Statement on Form S-3 filed May 21, 1999 (No. 333-79031)
- (e) Amendment No. 1 to Asset Purchase Agreement dated as of August 31, 1999 by and among Churchill Downs Incorporated, Churchill Downs California Company and Hollywood Park, Inc. Exhibit 2.2 to Report on Form 8-K dated September 10, 1999
- (f) Stock Purchase Agreement dated as of March 28, 1998 between Churchill Downs Incorporated and TVI Corp. Exhibit 2.1 to Current Report on Form 8-K dated April 21, 1998
- (g) Partnership Interest Purchase Agreement dated as of October 16, 2001 by and among Anderson Park, Inc, Churchill Downs Management Company and Centaur Racing, LLC. Exhibit (2)(a) to report on Form 10-Q for the fiscal quarter ended September 30, 2001
- (h) Amended and Restated Agreement and Plan of Merger dated as of June 23, 2000, as amended as of July 14, 2000, by and among Churchill Downs Incorporated, Duchossois Industries, Inc., A. Acquisition Corp., A. Management Acquisition Corp., T. Club Acquisition Corp., Arlington International Racecourse, Inc., Arlington Management Services, Inc., and Turf Club of Illinois, Inc. Annex A of the Proxy Statement for a Special Meeting of Shareholders of Churchill Downs Incorporated held September 8, 2000
- (3)(a) Amended and Restated Articles of Incorporation of Churchill Downs Incorporated Page 66, Report on Form 10-K for the fiscal year ended December 31, 2002
- (b) Restated Bylaws of Churchill Downs Incorporated as amended Exhibit (3)(a) to Report on Form 10-Q for the fiscal quarter ended June 30, 2002
-
- (4)(a) Rights Agreement dated as of March 19, 1998 between Churchill Downs, Inc. and Bank of Louisville Exhibit 4.1 to Current Report on Form 8-K dated March 19, 1998
- (b) Amendment No. 2 to Rights Agreement dated as of June 23, 2000, between Churchill Downs Incorporated and Fifth Third Bank, as Rights Agent Exhibit 4.1 to the Registrant's Registration Statement on Form 8-A/A dated June 30, 2000
- (c) Amendment No. 3 to Rights Agreement dated as of September 8, 2000, between Churchill Downs Incorporated and Fifth Third Bank, as Rights Agent Exhibit 4.1 to the Registrant's Registration Statement on Form 8-A/A dated September 13, 2000
- (10)(a) \$250,000,000 Revolving Credit Facility Credit Agreement between Churchill Downs Incorporated, and the guarantors party thereto, and the Banks party thereto and PNC Bank, National Association, as Agent, and CIBC Oppenheimer Corp., as Syndication Agent, and Bank One, Kentucky, N.A., as Documentation Agent, dated as of April 23, 1999 Exhibit (10)(a) to Report on Form 10-Q for the fiscal quarter ended March 31, 1999
- (b) First Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement dated April 30, 1999 Exhibit (10)(b) to Report on Form 10-Q for the fiscal quarter ended March 31, 1999

| | | |
|-----|---|---|
| (c) | Second Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement dated June 14, 1999 | Exhibit (10)(c) to Report on Form 10-Q for the fiscal quarter ended June 30, 1999 |
| (d) | Third Amendment, Waiver and Consent to \$250,000,000 Revolving Credit Facility Credit Agreement dated February 23, 2000 | Exhibit (10)(d) to Report on Form 10-K for the year ended December 31, 1999 |
| (e) | Fourth Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement dated May 12, 2000 | Exhibit (10)(a) to Report on Form 10-Q for the fiscal quarter ended June 30, 2000 |
| (f) | Fifth Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement dated June 19, 2000 | Exhibit (10)(b) to Report on Form 10-Q for the fiscal quarter ended June 30, 2000 |
| (g) | Sixth Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement dated March 15, 2001 | Exhibit (10)(b) to Report on Form 10-K for the year ended December 31, 2000 |
| (h) | Waiver, Consent and Seventh Amendment to \$250,000,000 Revolving Credit Facility Credit Agreement effective June 30, 2002 | Exhibit (10)(b) to Report on Form 10-Q for the fiscal quarter ended June 30, 2002 |

| | | |
|-----|---|---|
| (i) | Underwriting agreement for 2,000,000 shares of Churchill Downs Incorporated common stock between Churchill Downs Incorporated and CIBC World Markets Corporation, Lehman Brothers, Inc., JC Bradford & Co., J.J.B. Hilliard, W.L. Lyons, Inc. on behalf of several underwriters | Exhibit 1.1 to Registration Statement on Form S-3/A filed July 15, 1999 (No. 333-79031) |
| (j) | Casino Lease Agreement dated as of September 10, 1999 by and between Churchill Downs California Company and Hollywood Park, Inc. | Exhibit 10.1 to Report on Form 8-K dated September 10, 1999 |
| (k) | Churchill Downs Incorporated Amended and Restated Supplemental Benefit Plan dated December 1, 1998 * | Exhibit (10)(a) to Report on Form 10-K for the year ended December 31, 1998 |
| (l) | Employment Agreement dated as of October 1, 1984, with Thomas H. Meeker, President * | Exhibit (19)(a) to Report on Form 10-Q for fiscal quarter ended October 31, 1984 |
| (m) | Amendment of Employment Agreement with Thomas H. Meeker, President, dated October 1, 1994* | Report on Form 10-K for the fiscal year ended January 31, 1986; Report on Form 10-K for the fiscal year ended January 31, 1987; 1988, 1990, 1991, 1992 and 1993 |
| (n) | Churchill Downs Incorporated Amended and Restated Incentive Compensation Plan (1997) * | Page 73, Report on Form 10-K for the fiscal year ended December 31, 2002 |
| (o) | Churchill Downs Incorporated 1993 Stock Option Plan* | Exhibit (10)(h) to Report on Form 10-K for the eleven months ended December 31, 1993 |
| (p) | Amendment No. 1 to Churchill Downs Incorporated 1993 Stock Option Plan* | Exhibit (10)(g) to Report on Form 10-K for the year ended December 31, 1994 |
| (q) | Amendment No. 2 to Churchill Downs Incorporated 1993 Stock Option Plan* | Exhibit (10)(m) to Report on Form 10-K for the year ended December 31, 1997 |

| | | |
|------|---|---|
| (s) | Amended and Restated Lease Agreement dated January 31, 1996 | Exhibit (10)(i) to Report on Form 10-K for the year ended December 31, 1995 |
| (t) | Churchill Downs Incorporated, Amended and Restated Deferred Compensation Plan for Employees and Directors * | Exhibit (10)(a) to Report on Form 10-Q for the fiscal quarter ended March 31,2001 |
| (u) | Form of Stockholder's Agreement dated September 8, 2000 among Churchill Downs Incorporated and Duchossois Industries, Inc. | Annex C of the Proxy Statement for a Special Meeting of Shareholders of Churchill Downs Incorporated held September 8, 2000 |
| (v) | Agreement and Plan of Merger dated as of April 17, 1998 by and among TVI Corp., Racing Corporation of America, Churchill Downs Incorporated and RCA Acquisition Company | Exhibit 2.2 to Current Report on Form 8-K dated April 21, 1998 |
| (w) | Partnership Interest Purchase Agreement dated December 20, 1995 among Anderson Park, Inc., Conesco HPLP, LLC, Pegasus Group, Inc. and Hoosier Park, L.P. | Exhibit (10)(k) to Report on Form 10-K for the year ended December 31, 1995 |
| (x) | Lease Agreement between the City of Louisville, Kentucky and Churchill Downs Incorporated dated January 1, 2003 | Exhibit 2.1 to Current Report on Form 8-K dated January 6, 2003 |
| (y) | Retirement Agreement between Churchill Downs Incorporated and Robert L. Decker* | Page 81, Report on Form 10-K for the year ended December 31, 2002 |
| (21) | Subsidiaries of the registrant | Page 93, Report on Form 10-K for the year ended December 31, 2002 |
| (23) | Consent of PricewaterhouseCoopers, LLP Independent Accountants | Page 94, Report on Form 10-K for the year ended December 31, 2002 |
| (99) | Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, As adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Page 95, Report on Form 10-K for the year ended December 31, 2002 |

*Management contract or compensatory plan or arrangement.

ARTICLES OF AMENDMENT
TO
ARTICLES OF INCORPORATION
OF
CHURCHILL DOWNS INCORPORATED

Pursuant to the provisions of Section 271B.10-060 of the Kentucky Business Corporation Act, the undersigned corporation adopts the following Articles of Amendment to amend the provisions included in the Articles of Incorporation of the Corporation by virtue of articles of amendment filed March 23, 1998 with the Secretary of State of the Commonwealth of Kentucky, as amended by articles of amendment filed July 10, 1998 and July 28, 1999 with the Secretary of State of the Commonwealth of Kentucky, to set forth the preferences, limitations and relative rights of a series of shares of its Preferred Stock, without par value, designated "Series 1998 Preferred Stock", under Article VII of its Articles of Incorporation (the "Series 1998 Preferred Stock Articles of Amendment").

FIRST: The name of the Corporation is Churchill Downs Incorporated.

SECOND: Pursuant to Section I of the Series 1998 Preferred Stock Articles of Amendment, these Articles of Amendment have been executed and are filed to increase the total number of shares issuable as Series 1998 Preferred Stock to 15,000 shares as set forth below. Other than the foregoing increase in shares, the provisions of the Series 1998 Preferred Stock Articles of Amendment shall be unchanged by these Articles of Amendment.

THIRD: The text of the Series 1998 Preferred Stock Articles of Amendment, as so amended by these Articles of Amendment, is as follows:

I. Designation and Number of Shares. This series of the Preferred Stock shall be designated as "Series 1998 Preferred Stock" (the "Series 1998 Preferred Stock"). The number of shares initially issuable as the Series 1998 Preferred Stock shall be 15,000; provided, however, that, if more than a total of 15,000 shares of Series 1998 Preferred Stock shall be issuable upon the exercise of Rights (the "Rights") issued pursuant to the Rights Agreement dated as of March 19, 1998, between the Corporation and Bank of Louisville, as Rights Agent (the "Rights Agreement"), the Board of Directors of the Corporation, shall, if then permitted by the Kentucky Business Corporation Act, direct by resolution or resolutions that Articles of Amendment of the Articles of Incorporation of the Corporation be properly executed and filed with the Secretary of State of Kentucky providing for the total number of shares issuable as Series 1998 Preferred Stock to be increased (to the extent that the Articles of Incorporation then permit) to the largest number of whole shares (rounded up to the nearest whole number) issuable upon exercise of such Rights.

II. Dividends or Distributions.

(a) Subject to the prior and superior rights of the holders of shares of any other series of Preferred Stock or other class of capital stock of the Corporation ranking prior and superior to the shares of Series 1998 Preferred Stock with

respect to dividends, the holders of shares of the Series 1998 Preferred Stock shall be entitled to receive, when, as and if declared by the Board of Directors, out of the assets of the Corporation legally available therefor, (i) annual dividends payable in cash on January 15 of each year, or such other dates as the Board of Directors of the Corporation shall approve (each such date being referred to herein as an "Annual Dividend Payment Date"), commencing on the first Annual Dividend Payment Date after the first issuance of a share or a fraction of a share of Series 1998 Preferred Stock, in the amount of \$.01 per whole share (rounded to the nearest cent), less the amount of all cash dividends declared on the Series 1998 Preferred Stock pursuant to the following clause (ii) since the immediately preceding Annual Dividend Payment Date or, with respect to the first Annual Dividend Payment Date, since the first issuance of any share or fraction of a share of Series 1998 Preferred Stock (the total of which shall not, in any event, be less than zero) and (ii) dividends payable in cash on the payment date for each cash dividend declared on the Common Stock in an amount per whole share (rounded to the nearest cent) equal to the Formula Number (as hereinafter defined) then in effect times the cash dividends then to be paid on each share of Common Stock. In addition, if the Corporation shall pay any dividend or make any distribution on the Common Stock payable in assets, securities or other forms of non-cash consideration (other than dividends or distributions solely in shares of Common Stock), then, in each such case, the Corporation shall simultaneously pay or make on each outstanding whole share of Series 1998 Preferred Stock a dividend or distribution in like kind equal to the Formula Number then in effect times such dividend or distribution on each share of the Common Stock. As used herein, the "Formula Number" shall be 1,000; provided, however, that, if at any time after March 19, 1998, excluding, however, the two-for-one stock split or stock dividend declared by the Corporation on March 19, 1998, the Corporation shall (x) declare or pay any dividend on the Common Stock payable in shares of Common Stock or make any distribution on the Common Stock in shares of Common Stock, (y) subdivide (by a stock split or otherwise) the outstanding shares of Common Stock into a larger number of shares of Common Stock or (z) combine (by a reverse stock split or otherwise) the outstanding shares of Common Stock into a smaller number of shares of Common Stock, then, in each such event, the Formula Number shall be adjusted to a number determined by multiplying the Formula Number in effect immediately prior to such event by a fraction, the numerator of which is the number of shares of Common Stock that are outstanding immediately after such event and the denominator of which is the number of shares of

Common Stock that are outstanding immediately prior to such event (and rounding the result to the nearest whole number); and provided further, that, if at any time after March 19, 1998, the Corporation shall issue any shares of its capital stock in a merger, share exchange, reclassification, or change of the outstanding shares of Common Stock, then, in each such event, the Formula Number shall be appropriately adjusted to reflect such merger, share exchange, reclassification or change so that each share of Preferred Stock continues to be the economic equivalent of a Formula Number of shares of Common Stock prior to such merger, share exchange, reclassification or change.

(b) The Corporation shall declare a dividend or distribution on the Series 1998 Preferred Stock as provided in Section II(a) immediately prior to or at the same time it declares a dividend or distribution on the Common Stock (other than a dividend or distribution solely in shares of Common Stock); provided, however, that, in the event no dividend or distribution (other than a dividend or distribution in shares of Common Stock) shall have been declared on the Common Stock during

the period between any Annual Dividend Payment Date and the next subsequent Annual Dividend Payment Date, a dividend of \$.01 per share on the Series 1998 Preferred Stock shall nevertheless be payable on such subsequent Annual Dividend Payment Date. The Board of Directors may fix a record date for the determination of holders of shares of Series 1998 Preferred Stock entitled to receive a dividend or distribution declared thereon, which record date shall be the same as the record date for any corresponding dividend or distribution on the Common Stock.

(c) Dividends shall begin to accrue and be cumulative on outstanding shares of Series 1998 Preferred Stock from and after the Annual Dividend Payment Date next preceding the date of original issue of such shares of Series 1998 Preferred Stock; provided, however, that dividends on such shares that are originally issued after the record date for the determination of holders of shares of Series 1998 Preferred Stock entitled to receive an annual dividend and on or prior to the next succeeding Annual Dividend Payment Date shall begin to accrue and be cumulative from and after such Annual Dividend Payment Date. Notwithstanding the foregoing, dividends on shares of Series 1998 Preferred Stock that are originally issued prior to the record date for the determination of holders of shares of Series 1998 Preferred Stock entitled to receive an annual dividend on the first Annual Dividend Payment Date shall be calculated as if cumulative from and after the last day of the fiscal quarter next preceding the date of original issuance of such shares. Accrued but unpaid dividends shall not bear interest. Dividends paid on the shares of Series 1998 Preferred Stock in an amount less than the total amount of such dividends at the time accrued and payable on such shares shall be allocated pro rata on a share-by-share basis among all such shares at the time outstanding and entitled to receive such dividends.

(d) So long as any shares of the Series 1998 Preferred Stock are outstanding, no dividends or other distributions shall be declared, paid or distributed, or set aside for payment or distribution, on the Common Stock, unless, in each case, the dividend required by this Section II to be declared on the Series 1998 Preferred Stock shall have been declared and paid.

(e) The holders of the shares of Series 1998 Preferred Stock shall not be entitled to receive any dividends or other distributions, except as provided herein.

III. Voting Rights. The holders of shares of Series 1998 Preferred Stock shall have the following voting rights:

(a) Each holder of Series 1998 Preferred Stock shall be entitled to a number of votes equal to the Formula Number then in effect, for each whole share of Series 1998 Preferred Stock held of record on each matter on which holders of the Common Stock or shareholders generally are entitled to vote, multiplied by the maximum number of votes per share which any holder of the Common Stock or shareholders generally then have with respect to such matter (assuming any holding period or other requirement to vote a greater number of shares is satisfied).

(b) Except as otherwise provided herein or by applicable law, the holders of shares of Series 1998 Preferred Stock and the holders of shares of Common Stock shall vote together as one voting group for the election of directors of the Corporation and on all other matters submitted to a vote of shareholders of the Corporation.

(c) If, at the time of any annual meeting of shareholders for the election of directors, the equivalent of two annual dividends (whether or not consecutive) payable on any share or shares of Series 1998 Preferred Stock are in default, the number of directors constituting the Board of Directors of the Corporation shall be increased by two. In addition to voting together with the holders of Common Stock for the election of other directors of the Corporation, the holders of record of the Series 1998 Preferred Stock, voting separately as a voting group to the exclusion of the holders of Common Stock, shall be entitled at said meeting of

shareholders (and at each subsequent annual meeting of shareholders), unless all dividends in arrears have been paid or declared and set apart for payment prior thereto, to vote for the election of two directors of the Corporation, the holders of any Series 1998 Preferred Stock being entitled to cast a number of votes per whole share of Series 1998 Preferred Stock equal to the Formula Number. Until the default in payments of all dividends that permitted the election of said directors shall cease to exist, any director who shall have been so elected pursuant to the next preceding sentence may be removed at any time, either with or without cause, only by the affirmative vote of the holders of the shares of Series 1998 Preferred Stock at the time entitled to cast such number of votes as are required by law for the election of any such director at a special meeting of such holders called for that purpose, and any vacancy thereby created may be filled only by the vote of such holders. If and when such default shall cease to exist, the holders of the Series 1998 Preferred Stock shall be divested of the foregoing special voting rights, subject to revesting in the event of each and every subsequent like default in payments of dividends. Upon the termination of the foregoing special voting rights, the terms of office of all persons who may have been elected directors pursuant to said special voting rights shall forthwith terminate to the extent permitted by law, and the number of directors constituting the Board of Directors shall be reduced by two. The voting rights granted by this Section III(c) shall be in addition to any other voting rights granted to the holders of the Series 1998 Preferred Stock in this Section III.

(d) Except as provided herein, in Section XI or by applicable law, holders of Series 1998 Preferred Stock shall have no special voting rights and their consent shall not be required (except to the extent they are entitled to vote with holders of Common Stock as set forth herein) for authorizing or taking any corporate action.

IV. Certain Restrictions.

(a) Whenever annual dividends or other dividends or distributions payable on the Series 1998 Preferred Stock as provided in Section II are in arrears, thereafter and until all accrued and unpaid dividends and distributions, whether or not declared, on shares of Series 1998 Preferred Stock outstanding shall have been paid in full, the Corporation shall not

(i) declare or pay dividends on, make any other distributions on, or redeem or purchase or otherwise acquire for consideration any shares of stock ranking junior (either as to dividends or upon liquidation, dissolution or winding up) to the Series 1998 Preferred Stock;

69

(ii) declare or pay dividends on or make any other distributions on any shares of stock ranking on a parity (either as to dividends or upon liquidation, dissolution or winding up) with the Series 1998 Preferred Stock, except dividends paid ratably on the Series 1998 Preferred Stock and all such parity stock on which dividends are payable or in arrears in proportion to the total amounts to which the holders of all such shares are then entitled;

(iii) redeem or purchase or otherwise acquire for consideration shares of any stock ranking on a parity (either as to dividends or upon liquidation, dissolution or winding up) with the Series 1998 Preferred Stock; provided that the Corporation may at any time redeem, purchase or otherwise acquire shares of any such parity stock in exchange for shares of any stock of the Corporation ranking junior (either as to dividends or upon dissolution, liquidation or winding up) to the Series 1998 Preferred Stock; or

(iv) purchase or otherwise acquire for consideration any shares of Series 1998 Preferred Stock, or any shares of stock ranking on a parity with the Series 1998 Preferred Stock, except in accordance with a purchase offer made in writing or by publication (as determined by the Board of Directors) to all holders of such shares upon such terms as the Board of Directors, after consideration of the respective annual dividend rates and other relative rights and preferences of the respective series and classes, shall determine in good faith will result in fair and equitable treatment among the respective series or classes.

(b) The Corporation shall not permit any subsidiary of the Corporation to purchase or otherwise acquire for consideration any shares of stock of the Corporation unless the Corporation could, under paragraph (a) of this Section IV, purchase or otherwise acquire such shares at such time and in such manner.

V. Liquidation Rights. Upon the liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, no distribution shall be made (a) to the holders of shares of stock ranking junior (either as to dividends or upon liquidation, dissolution or winding up) to the Series 1998 Preferred Stock, unless, prior thereto, the holders of shares of Series 1998 Preferred Stock shall have received an amount equal to the accrued and unpaid dividends and distributions thereon, whether or not declared, to the date of such payment, plus an amount equal to the greater of (i) \$.01 per whole share or (ii) an aggregate amount per share equal to the Formula Number then in effect times the aggregate amount to be distributed per share to holders of Common Stock or (b) to the holders of stock ranking on a parity (either as to dividends or upon liquidation, dissolution or winding up) with the Series 1998 Preferred Stock, except distributions made ratably on the Series 1998 Preferred Stock and all other such parity stock in proportion to the total amounts to which the holders of all such shares are entitled upon such liquidation, dissolution or winding up.

VI. Consolidation, Merger, etc. In case the Corporation shall enter into any consolidation, merger, share exchange, combination or other transaction in which the shares of Common Stock are exchanged for or changed into other stock or securities, cash or any other property, then, in any such case, the then outstanding shares of Series 1998 Preferred Stock shall at the same time be similarly exchanged or changed into an amount per whole share equal to the Formula Number then in effect times the aggregate amount of stock, securities, cash or any other property (payable in kind), as the case may be, into which or for which each share of Common Stock is exchanged or changed. In the event both this Section VI and Section II appear to apply to a transaction, this Section VI will control.

70

VII. No Redemption; No Sinking Fund.

(a) The shares of Series 1998 Preferred Stock shall not be subject to redemption by the Corporation or at the option of any holder of Series 1998 Preferred Stock; provided, however, that the Corporation may purchase or otherwise acquire outstanding shares of Series 1998 Preferred Stock in the open market or by offer to any holder or holders of shares of Series 1998 Preferred Stock.

(b) The shares of Series 1998 Preferred Stock shall not be subject to or entitled to the operation of a retirement or sinking fund.

VIII. Ranking. The Series 1998 Preferred Stock shall rank junior to all other series of Preferred Stock of the Corporation, unless the Board of Directors shall specifically determine otherwise in fixing the powers, preferences and relative, participating, optional and other special rights of the shares of such series and the qualifications, limitations and restrictions thereof.

IX. Fractional Shares. The Series 1998 Preferred Stock shall be issuable upon exercise of the Rights issued pursuant to the Rights Agreement in whole shares or in any fraction of a share that is one-thousandth (1/1,000) of a share or any integral multiple of such fraction which shall entitle the holder, in proportion to such holder's fractional shares, to receive dividends, exercise voting rights, participate in distributions and have the benefit of all other rights of holders of Series 1998 Preferred Stock. In lieu of fractional shares, the Corporation, prior to the first issuance of a share or a fraction of a share of Series 1998 Preferred Stock, may elect (a) to make a cash payment as provided in the Rights Agreement for fractions of a share other than one-thousandth (1/1,000) of a share or any integral multiple thereof or (b) to issue depository receipts evidencing such authorized fraction of a share of Series 1998 Preferred Stock pursuant to an appropriate agreement between the Corporation and a depository selected by the Corporation; provided that such agreement shall provide that the holders of such depository receipts shall have all the rights, privileges and preferences to which they are entitled as holders of the Series 1998 Preferred Stock.

X. Reacquired Shares. Any shares of Series 1998 Preferred Stock purchased or otherwise acquired by the Corporation in any manner whatsoever shall be retired and canceled promptly after the acquisition thereof. All such shares shall upon their cancellation become authorized but unissued shares of Preferred Stock, without par value, of the Corporation, undesignated as to series, and may thereafter be reissued as part of a new series of such Preferred Stock as permitted by law.

XI. Amendment. None of the powers, preferences and relative, participating, optional and other special rights

71

of the Series 1998 Preferred Stock as provided herein or in the Articles of Incorporation shall be amended in any manner that would alter or change the powers, preferences, rights or privileges of the holders of Series 1998 Preferred Stock so as to affect such holders adversely without the affirmative vote of the holders of at least 66-2/3% of the outstanding shares of Series 1998 Preferred Stock, voting as a separate voting group; provided, however, that no such amendment approved by the holders of at least 66-2/3% of the outstanding shares of Series 1998 Preferred Stock shall be deemed to apply to the powers, preferences, rights or privileges of any holder of shares of Series 1998 Preferred Stock originally issued upon exercise of a Right after the time of such approval without the approval of such holder.

THIRD: This amendment was duly adopted by the Board of Directors of the Corporation without shareholder action on March 15, 2001. Shareholder action was not required.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Amendment as of this 14th day of March, 2002.

CHURCHILL DOWNS INCORPORATED

By: _____

Title: _____

CHURCHILL DOWNS INCORPORATED
AMENDED AND RESTATED
INCENTIVE COMPENSATION PLAN (1997)

ARTICLE 1

PURPOSE

The purpose of the CHURCHILL DOWNS INCORPORATED AMENDED AND RESTATED INCENTIVE COMPENSATION PLAN is to promote the interests of the Company and its stockholders by providing greater incentives to officers and other key management employees by rewarding them for services rendered with compensation in an amount which is directly related to the success of the Company as well as the performance of the operating units and the individual employees.

ARTICLE 2

DEFINITIONS

- 2.1 Definitions. The following words and phrases, when used herein, unless their context clearly indicates otherwise, shall have the following respective meanings:
- A. Beneficiary. A person or persons (natural or otherwise) designated by a Participant in accordance with the provisions of Article 8 to receive any benefits which shall be payable under this Plan.
 - B. Board. The Board of Directors of Churchill Downs Incorporated.
 - C. Budget. The annual operating budget approved by the Board for each year during the term of the Plan.
 - D. CEO. The Chief Executive Officer of Churchill Downs Incorporated.
 - E. Company. Churchill Downs Incorporated and its subsidiaries.
 - F. Company Achievement Percentage Levels. The percentages established annually by the Committee to be used, as provided in Section 6.2, in computing a part of an Annual Incentive Compensation Award based upon achievement of a Company Performance Goal.
 - G. Company Performance Goals. The goal defined in Section 6.1.A.
 - H. Disability. A physical or mental condition arising after the Effective Date hereof which qualifies a Participant for disability benefits under the Social Security Act in effect on the date of disability.
-
- I. Discretionary Achievement Percentage Levels. The percentages established annually by the Committee to be used, as provided in Section 6.5, in computing a part of an Annual Incentive Compensation Award, based upon achievement of a Discretionary Performance Goal.
 - J. Discretionary Performance Goals. The goals defined in Section 6.1.D.
 - K. Effective Date. January 1, 1997.
 - L. Incentive Compensation Award. The award as defined in Article 6. An award under the Churchill Downs Incorporated Incentive Compensation Plan (1997) during any year shall be an "Annual Incentive Compensation Award."
 - M. Participant. An employee of the Company who is selected for participation in the Plan in accordance with the provisions of Article 5. For purposes of Articles 7 and 8, the term Participant shall also include a former employee who is entitled to benefits under this Plan.
 - N. Participation Classification. The classification assigned to each Participant in accordance with the provisions of Article 5.
 - O. Participation Percentage. The percentages of participation in the Plan as defined in Article 6.
 - P. Performance Goals. The performance goals as defined in Article 6.

- Q. Plan. The Churchill Downs Incorporated Incentive Compensation Plan (1997).
- R. Plan Year. The twelve-month period commencing on January 1 of one calendar year and ending on December 31 of the same calendar year, which period is also the Company's fiscal year.
- S. Profit Center. Each Churchill Downs Incorporated racing operation, Churchill Downs Incorporated Corporate Sales, Churchill Downs Management Company, and any other profit centers designated by the CEO.
- T. Pre-tax Income. The annual consolidated income of the Company, before federal and state income taxes, after any allowance for payments made or to be made under this Plan, and after inclusion of all extraordinary revenues and deduction of all extraordinary expenses, all as calculated in accordance with generally accepted accounting principles consistently applied and confirmed by the audit report of the Company's independent public accountants.

74

- U. Profit Center Achievement Percentage Levels. The percentages established annually by the Committee to be used, as provided in Section 6.3, in computing a part of an Annual Incentive Compensation Award, based upon achievement of a Profit Center Performance Goal.
- V. Profit Center Performance Goals. The goals defined in Section 6.1.B.
- W. Salary. The Participant's base annual salary as set by either the Compensation Committee of the Board or the CEO.
- X. Service Center. The Finance, Development & Technology Service Center, the Legal Service Center, the Corporate Communications Service Center, and any other service center designated by the CEO.
- Y. Service Center Achievement Percentage Levels. The percentages established annually by the Committee to be used, as provided in Section 6.4, in computing a part of an Annual Incentive Compensation Award based upon achievement of a Service Center Performance Goal.
- Z. Service Center Performance Goals. The goals defined in Section 6.1.C.
- AA. Termination Date. December 31, 2003, or such earlier date as may be determined under Section 9.2.

- 2.2 Construction. The masculine gender, where appearing in the Plan, shall be deemed to include the feminine gender, unless the context clearly indicates to the contrary.

ARTICLE 3

ADMINISTRATION

- 3.1 Committee. The Plan shall be administered by the Compensation Committee of the Board (hereinafter the "Committee").
- 3.2 Committee's Power and Authority. The Committee shall have full and complete authority and power, subject only to the direction of the Board, to administer the Plan in accordance with its terms and carry out the provisions of the Plan. The Committee shall interpret the Plan and shall determine all questions, factual, legal or otherwise, arising in the administration, interpretation and application of the Plan, including but not limited to questions of eligibility and the status and rights of Participants, Beneficiaries and other persons. The Committee shall have any and all power and authority (including discretion with respect to the exercise of such power and authority) which shall be necessary, properly advisable, desirable, or convenient to enable it to carry out its duties under the Plan. By way of illustration and not limitation, the Committee is empowered and authorized to make rules and regulations in respect to the Plan not inconsistent with the Plan; to determine, consistently therewith, all questions that may arise as to the eligibility, benefits, status and right of any person claiming benefits under the Plan; to determine whether a Participant was terminated for just cause; and subject to and consistent with, any applicable laws, to make factual determinations, to construe and interpret the Plan and correct any defect, supply any omissions or reconcile any inconsistencies in the Plan. Any such determination by the Committee shall presumptively be conclusive and binding on all persons. The regularly kept records of the Company shall be conclusive and binding upon all persons with respect to a Participant's date and length of

employment, time and amount of salary and the manner of payment thereof, type and length of any absence from work and all other matters contained therein relating to employment. All rules and determinations of the Committee shall be uniformly and consistently applied to all persons in similar circumstances.

- 3.3 Committee's Annual Review. The Committee shall review the operation of the Plan to determine its effectiveness in promoting its operating results and the shareholders' investment; further, the Committee shall report annually to the Board on its findings and make such recommendations as the Committee deems appropriate.

ARTICLE 4

EFFECTIVE DATE AND TERMINATION

The Plan shall be effective as of January 1, 1997. The Plan shall terminate on December 31, 2003, except with respect to the payment of any Incentive Compensation Awards which may become due and payable thereafter, or unless terminated earlier by action of the Board under Section 9.2.

ARTICLE 5

ELIGIBILITY AND PARTICIPATION

- 5.1 Eligibility. All Company officers and other key management employees who are employed by the Company on the date of the adoption of this Plan and who are specifically designated by the Committee as Participants shall be Participants in the Plan as of January 1, 1997. In addition, any officers and other key management employees who are subsequently designated by the Committee as participants shall become Participants in the Plan on the date established by the Committee for such participation. Once an employee becomes a Participant, he will remain a Participant until the earliest of: [i] termination of this Plan; [ii] termination of his active service with the Company; or [iii] termination of his status as a Participant by decision of the Committee, provided, however, that a Participant will be terminated from participation in the Plan only at the beginning of a Plan Year.
- 5.2 Classifications of Participants. The Committee shall, from time to time, establish Participation Classifications which will determine the Participants' Performance Goals. Simultaneous with the Committee's designation of an employee as a Participant, the Committee shall designate in which classifications of Participants the employee shall participate. The Committee may change the Class designation of a Participant as of the beginning of any Plan Year.

ARTICLE 6

ANNUAL INCENTIVE COMPENSATION AWARDS

- 6.1 Performance Goals. Annual Incentive Compensation Awards to each Participant shall be determined on the basis of the achievement of the following Performance Goals:
- A. The Company achieves certain Pre-tax Income for the applicable year: the "Threshold Company Goal" (90% of the Pre-tax Income target set in the applicable Budget); the "Target Company Goal" (100% of the Pre-tax Income target set in the applicable Budget); and the Maximum Company Goal" (120% of the Pre-tax Income target set in the applicable Budget) (the "Company Performance Goal[s]"). The Committee shall establish annually the percentage of the Annual Incentive Compensation Award to each Participant which is awarded to each Participant based upon the Company Performance Goals (the "Company Performance Goals Percentage").
 - B. In the case of Classes to which Participants working in Profit Centers are assigned, the Profit Center achieves certain pre-tax net income levels for the applicable year: the "Threshold Profit Center Goal" (90% of the pre-tax net income set in the Profit Center's applicable Budget); the "Target Profit Center

Goal" (100% of the pre-tax net income set in the Profit Center's applicable Budget); and the "Maximum Profit Center Goal" (120% of the pre-tax net income set in the Profit Center's applicable Budget) (the "Profit Center Performance Goal[s]"). The Committee shall establish annually the percentage of the Annual Incentive Compensation Award which is awarded to each Participant based upon the Profit Center Performance Goals (the "Profit Center Performance Goals Percentage").

- C. In the case of Classes to which Participants working in Service Centers are assigned, such Service Center meets certain objective financial and other criteria established by the CEO and the Senior Vice President of that Service Center for the applicable year: the "Threshold Service Center Goal" (90% of the Service Center's established criteria); the "Target Service Center Goal" (100% of the Service Center's established criteria); and the "Maximum Service Center Goal" (120% of the Service Center's established criteria) (the "Service Center Performance Goal[s]"). Achievement of the Service Center Performance Goals shall be determined in the CEO's sole discretion. The Committee shall establish annually the percentage of the Annual Incentive Compensation Award which is awarded to each Participant based upon the Service Center Performance Goals (the "Service Center Performance Goals Percentage").

77

- D. In the case of Classes to which Participants working in Service Centers are assigned, such Service Center meets certain objective financial and other criteria established by the CEO and the Senior Vice President of that Service Center for the applicable year: the "Threshold Service Center Goal" (90% of the Service Center's established criteria); the "Target Service Center Goal" (100% of the Service Center's established criteria); and the "Maximum Service Center Goal" (120% of the Service Center's established criteria) (the "Service Center Performance Goal[s]"). Achievement of the Service Center Performance Goals shall be determined in the CEO's sole discretion. The Committee shall establish annually the percentage of the Annual Incentive Compensation Award which is awarded to each Participant based upon the Service Center Performance Goals (the "Service Center Performance Goals Percentage"). The Participant achieves certain performance standards particular to his or her position in the Company for the applicable year: the "Threshold Discretionary Goal" (90% of the Participant's performance standards); the "Target Discretionary Goal" (100% of the Participant's performance standards); and the "Maximum Discretionary Goal" (120% of the Participant's performance standards) (the "Discretionary Performance Goal[s]"). Achievement of the Discretionary Performance Goals shall be determined in the sole discretion of the CEO. The Committee shall establish annually the percentage of the Annual Incentive Compensation Award which is awarded based upon the Discretionary Performance Goals (the "Discretionary Performance Goals Percentage").

- 6.2 Computation of Award Based Upon Company Performance Goals. For each Plan Year for which the Company achieves the "Threshold Company Goal", each Participant shall be awarded an Annual Incentive Compensation Award which shall be computed by multiplying: (i) the Participant's Salary for the Plan Year; by (ii) the Participation Percentage, as established annually by the Committee for the Participant's Class; by (iii) the Company Performance Goals Percentage, as established annually by the Committee for the Participant's Class; by (iv) the applicable Company Achievement Percentage Level as established annually by the Committee.
- 6.3 Computation of Award based on Profit Center Performance Goals. For each Plan Year for which the Company achieves at least the Threshold Company Performance Goal and the Profit Center in which that Participant works achieves at least its Threshold Profit Center Performance Goal, each Participant of a Profit Center Class shall be awarded an Annual Incentive Compensation Award which shall be computed by multiplying: (i) the Participant's Salary for the Plan Year; by (ii) the Participation Percentage, as established annually by the Committee for the Participant's class; by (iii) the Profit Center Performance Goals Percentage as established annually by the Committee for the Participant's Class; (iv) by the applicable Profit Center Achievement Percentage Level as established annually by the Committee.
- 6.4 Computation of Award based on Service Center Performance Goals. For each Plan Year for which the Company achieves at least the Threshold Company Performance Goal and the Service Center in which that Participant works achieves at least its Threshold Service Center Performance Goal, each Participant in a Service Center Class shall be awarded an Annual Incentive Compensation Award which shall be computed by multiplying: (i) the Participant's Salary for the Plan Year; by (ii) the Participation Percentage, as established annually by the Committee for the Participant's Class; by (iii) the Service Center Performance Goals Percentage as established annually by the Committee for the Participant's Class; by (iv) the applicable Service Center Achievement Percentage Level as established annually by the Committee.
- 6.5 Computation of Award based on Discretionary Performance Goals. For each Plan Year for which the Company achieves at least the Threshold Company Performance Goal and that Participant achieves at least his/her

Threshold Discretionary Performance Goal, a Participant may be awarded an Annual Incentive Compensation Award which shall be computed by multiplying: (i) the Participant's Salary for the Plan Year; by (ii) the Participation Percentage as established annually by the Committee; by (iii) the Discretionary Performance Goals Percentage for the Participant's Class as established annually by the Committee; by (iv) the applicable Discretionary Achievement Percentage Level as established annually by the Committee. The CEO, in his/her sole discretion, shall determine whether a Participant has met Discretionary Performance Goals.

- 6.6 Adjustments to Annual Incentive Compensation Award. An Annual Incentive Compensation Award shall be adjusted by any one or more of the following adjustments:
- A. In the event a Participant shall, during a Plan Year, die, retire, go on a leave of absence with the Company's consent, terminate employment due to Disability, or be terminated without just cause, the Annual Incentive Compensation Award for that Participant for such Plan Year shall be reduced, pro rata, based on the number of days in such Plan Year during which he was not a Participant.
 - B. In the event that during a Plan Year a Participant shall be discharged for just cause or shall voluntarily resign for any reason other than Disability, the Annual Incentive Compensation Award for that Participant shall be reduced to zero, and no Annual Incentive Compensation Award shall be payable to that Participant for such Plan Year.

ARTICLE 7

PAYMENT OF BENEFITS

- 7.1 Method of Payments. As soon as the Committee has determined the amount of all of the Annual Incentive Compensation Awards at the end of a Plan Year, the Committee shall instruct the Company to pay each award in cash in one lump sum.

ARTICLE 8

DESIGNATION OF BENEFICIARIES

A Participant may file with the Committee a designation of a Beneficiary or Beneficiaries in writing, which designation may be changed or revoked by the Participant's sole action, provided that the change or revocation is filed with the Committee in writing. If a Participant dies, any benefit which the Participant is entitled to receive under the Plan shall be delivered to the Beneficiary or Beneficiaries so designated, or if no Beneficiary has been designated or survives the Participant, shall be delivered to the Executor or Administrator of the Participant's estate.

ARTICLE 9

MISCELLANEOUS PROVISIONS

- 9.1 Other Plans. Any payment made under the provisions of this Plan shall be includable in or excludable from a Participant's compensation for purposes of any other qualified or nonqualified benefit plan in which the Participant may be eligible to participate by reference to the terms of such other plan.
- 9.2 Plan Amendment and Terminations. The Company, acting through the Committee or the Board, reserves the right to amend and/or to terminate the Plan for any reason and at any time. Any amendment or termination of this Plan shall not affect the right of any Participant or his Beneficiary to receive an Incentive Compensation Award after it has been earned.
- 9.3 Right to Transfer, Alienate and Attach. Except to the extent that a Participant may designate a Beneficiary under the provisions contained in Article 8, the right of any Participant or any beneficiary to any benefit or to

any payment hereunder shall not be subject in any manner to attachment or other legal process for the debts of such Participant or Beneficiary; and any such benefit or payment shall not be subject to anticipation, alienation, sale, transfer, assignment or encumbrance, except to the extent that the right to such benefit is transferable by the Participant by will or the laws of descent and distribution.

- 9.4 Indemnification. No member of the Board or of the Committee and no officer or employee of the Company shall be liable to any person for any action taken in connection with the administration of this Plan unless attributable to his own fraud or willful misconduct; nor shall the Company be liable to any person for any such action unless attributable to fraud or willful misconduct on the part of a director, officer or employee of the Company.
- 9.5 Non-Guarantee of Employment. Neither the existence of this Plan nor any award or benefit granted pursuant to it shall create any right to continued employment of any Participant by the Company. No Participant shall, under any circumstances, have any interest whatsoever, vested or contingent, in any particular property or asset of the Company by virtue of any award, unpaid bonus or other accrued benefit under the Plan.
- 9.6 Source of Payment. No special or separate fund shall be established or other segregation of assets made with respect to any immediate or deferred payment under the Plan. All payment of awards shall be made from the general funds of the Company. To the extent that a Participant or his Beneficiary acquires a right to receive payments under this Plan, such right shall be no greater than that of any unsecured general creditor of the Company.
- 9.7 Withholding Taxes. The Company shall have the right to deduct from all payments made to the Participant, whether pursuant to this Plan or otherwise, amounts required by federal, state or local law to be withheld with respect to any payments made pursuant to this Plan.

RETIREMENT AND RELEASE AGREEMENT

1. **Agreement and Release.** In consideration of the agreement of **Churchill Downs Incorporated** (the "**Company**") to provide to **Robert L. Decker** ("**Decker**") the consideration, payments and rights set forth in, and subject to the terms and conditions of, this Retirement and Release Agreement (the "**Agreement**"), which Agreement shall supercede and modify any inconsistent provisions of the Employment Agreement dated as of March 1, 1997, between the Company and Decker (the "**Employment Agreement**"), Decker hereby unconditionally releases and discharges the Company from any claims, known or unknown, directly or indirectly related to or in any way connected with his employment with or status as an officer of the Company or his retirement from his employment with the Company, including, without limitation, the Employment Agreement as of the Retirement Date (as hereinafter defined), and any and all claims and causes of action of any kind or nature whatsoever, known or unknown, and whether specifically mentioned or not, which may exist or might be claimed to exist at or prior to the date of the retirement from Decker's employment (the "**Claims**"), as well as any future injuries, losses or damages not now known or anticipated but which may later develop or become discovered (including the effects or consequences thereof), and which are attributable or connected to the Claims; provided, that the foregoing shall not be deemed to release any obligations, liability or responsibility arising from or related to the breach of this Agreement.

2. **Retirement Pay.** Decker, whose employment with the Company will terminate effective at the close of business on December 31, 2002 (the "**Retirement Date**"), will receive Retirement Pay (the "**Retirement Pay**") in the amount of \$300,000, payable to Decker in one lump sum on January 7, 2003, or on the next business day following the expiration of the seven (7) day revocation period set forth below in the event the revocation period expires after December 31, 2002 and Decker has not revoked (the "**Payment Date**"). The Retirement Pay shall be deemed the pay due to Decker under Section 5 of the Employment Agreement. The Company will withhold applicable federal, state and local income and/or occupational taxes as well as FICA taxes and other legally required deductions from the Retirement Pay, and the parties agree that the payment described herein shall be made by sending such payment to Decker's home address at 1748 Casselberry Road, Louisville, Kentucky 40205. In addition, not as part of the Retirement Pay but as pay and/or reimbursements to which Decker is entitled, Decker shall receive (a) his regular paychecks through the last regular pay period in 2002, plus an additional paycheck (i) covering the period through December 31, 2002 which is not included in the last regular paycheck in 2002, and (ii) including payment for accrued but unused PTO days, if any, and (b) on the Payment Date, reimbursement for all unreimbursed normal and customary expenses incurred by Decker on and prior to the Retirement Date in furtherance of the Company's business and in accordance with past custom and practice.

3. **Incentive Compensation Plan Payment.** The parties acknowledge and agree that notwithstanding this Agreement and the termination of Decker's employment as of the Retirement Date, Decker is and shall remain eligible to

participate in the Company's Incentive Compensation Plan (the "**IC Plan**") for the entire calendar year of 2002, and the Company agrees that the IC Plan shall not be modified in any manner so as to reduce or otherwise prejudice the participation of Decker therein through the Retirement Date. On or before March 15, 2003, and not as part of the Retirement Pay, Decker will receive payment of his bonus earned with respect to the operation and results of the Company for 2002 under the IC Plan (the "**IC Plan Payment**"), in accordance with the performance goals established for Decker for 2002 under the IC Plan and as more fully described on **Exhibit A** attached hereto and made a part hereof. The parties agree that the Company Performance Goal and the Unit Performance Goal components of Decker's potential IC Plan Payment under the IC Plan will be measured and determined from final audited 2002 financial statements for the Company as certified by PricewaterhouseCoopers (or such other certified public accounting firm employed by the Company to conduct its 2002 audit). Decker and the Chief Executive Officer ("**CEO**") of the Company shall reasonably and timely meet and review the Individual Performance Goal for Decker's IC Plan Payment in light of achievements attained and work performed by and under the supervision of Decker during 2002, in order to determine the amount of the IC Plan Payment to be attributed to attainment of such Individual Performance Goals. The Company will withhold applicable federal, state and local income and/or occupational taxes as well as Medicare taxes and other legally required deductions from the IC Plan Payment.

4. **Stock Options.**

(a) Pursuant to the Churchill Downs Incorporated (1997) Stock Option Plan, as amended (the "**Option Plan**"), and the terms of any stock option agreement or other pertinent agreements (collectively, the "**Option Grant Agreements**") between the Company and Decker, all options granted to Decker, whether vested or unvested, shall be treated in accordance with the terms of the Option Plan and the Option Grant Agreements and subject to the current trading blackout in effect until February 14, 2003 (the "**Blackout Period**"), which shall be applicable to Decker following the Retirement Date.

(b) A summary of the outstanding and vested stock options granted to Decker (the "**Stock Options**"), and the exercise prices associated therewith, are set forth on **Exhibit B** attached hereto and made a part hereof. The parties acknowledge that in accordance with the Option Plan, Decker may exercise the Stock Options at any time within five (5) years after the Retirement Date, subject to the Blackout Period and otherwise in accordance with applicable federal and state securities laws as the same apply to him and for which he is responsible under law for compliance. The Company will use its good faith commercially

reasonable efforts subject to applicable law to assist Decker in the exercise of any of the Stock Options, and with the preparation and making of any public or other filings necessary in connection therewith or otherwise as a result of Decker's employment as an officer of the Company (e.g. Form 4 filings with the U.S. Securities and Exchange Commission) but all of which shall remain the responsibility of Decker.

5. **Company Automobile.** Decker will continue to have free use of the automobile currently provided to him by the Company through December 31, 2003. The Company will pay the related lease payments and the premiums to insure Decker's use of the automobile during that period in accordance with the Company's normal insurance coverage for company-owned or leased vehicles as of the Retirement Date. Decker will be responsible for any amounts not covered by such insurance, and will further be responsible for the routine maintenance and operating costs associated with the use of the automobile. The Company shall cease making such lease and insurance payments and shall have no further obligation to make such payments, and Decker shall surrender the automobile to the Company, in the event and at the time that Decker receives other full-time employment or December 31, 2003, whichever is sooner.

6. **Health Insurance COBRA Payments.** The Company will pay the full amount of all insurance premiums for Decker to continue family health coverage commensurate with the coverage currently maintained for Decker through December 31, 2003 under COBRA at the Company's cost, and Decker may continue such COBRA coverage thereafter at his sole cost for the remainder of the COBRA period; provided, however, the Company shall cease making such payments and shall have no further obligation to make such payments in the event and at the time Decker becomes eligible for similar family health coverage, with similar benefits and co-payments as under the Company's health insurance plan, with another employer on or prior to December 31, 2003.

7. **Clubhouse Box Seats.** The Company agrees to reserve and provide to Decker continuously from the Retirement Date through December 31, 2012, a suitable six-seat Churchill Downs Clubhouse box (or comparable seating during construction) and related tickets and passes, including Derby and Oaks tickets and passes for such box, to be sold to Decker at the face value for such seating..

8. **Return of Company Property.** Decker agrees that no later than the last day of his employment with the Company, he shall return to the Company all Company property (excluding the automobile as discussed in paragraph 5 above) in his possession or control, if any, including, but not limited to, all keys, documents, books and other records and materials of the Company.

9. **Outplacement Services.** The Company shall provide Decker with outplacement services through LaBaugh and Associates, Inc., the Company's normal outplacement service provider, in scope reasonably commensurate to Decker's position as Executive Vice President and Chief Financial Officer of a publicly-traded company such as the Company, to be utilized by Decker at his discretion and at an aggregate cost to the Company not to exceed \$10,000.00.

10. **Non-Competition.** Decker agrees that, for so long as the Company is not in default under this Agreement, Decker will not, for a period of one (1) year from the Retirement Date, directly or indirectly, without the prior written consent of the CEO of the Company, and with or without pay, provide consultative services to, accept employment with, serve as a director or equivalent position of, or otherwise render any professional or other services to, or participate as a partner, venturer, shareholder, member or manager, or otherwise be connected with, Magna Entertainment Corporation, its subsidiaries and affiliates. The Company shall be entitled to injunctive relief to enjoin Decker from any violation of this Section 10 in addition to all other rights it may have at law or in equity.

11. **Deferred Compensation Plan.** The Company acknowledges and agrees that Decker shall be entitled to participate in the Company's Deferred Compensation Plan, as amended and restated (the "**DC Plan**"), through the Retirement Date, and that the Company will make all normal Company Contributions to Decker and/or his Bookkeeping Account under such DC Plan based upon Decker's participation therein for 2002 as contemplated by the DC Plan. Further, Decker shall be deemed to be 100% vested as of the Retirement Date with respect to all amounts credited and/or to be credited to him or his Bookkeeping Account under the DC Plan, including Company Contributions, and all amounts accrued, paid or payable to Decker and/or the Bookkeeping Account shall be made or disbursed without discount, notwithstanding any provisions of the DC Plan or any other applicable agreements, documents or instruments to the contrary.

12. **401(k) Plan.** The Company acknowledges and agrees that Decker shall be entitled to participate in the Company's Section 401(k) Profit Sharing Plan, as amended and restated (the "**401(k) Plan**"), through the Retirement Date, and that the Company will make all normal Company contributions under the 401(k) Plan to Decker and/or his account under such 401(k) Plan based upon Decker's participation therein for 2002 as contemplated by the 401(k) Plan. Further, the parties acknowledge and agree that Decker is 100% vested as of the Retirement Date with respect to all amounts contributed to him or his account under the 401(k) Plan, including Company contributions, and the Company shall use its good faith commercially reasonable efforts to facilitate the rollover by Decker of his account under the 401(k) Plan.

13. **Refund under Employee Stock Purchase Plan.** The Company will pay to Decker on the Payment Date the entire amount of all undisbursed contributions made by Decker to the Company's 2000 Employee Stock Purchase Plan, as amended and/or restated.

14. **ADEA and other Releases.**

(a) The parties further agree and acknowledge that the claims or actions released herein include, but are not limited to, those based on allegations of wrongful discharge and/or breach of contract (except for the obligations created by or arising out of this Agreement), retaliation, any common law claims and those alleging discrimination on the basis of race, color, sex, religion, national origin, age, disability, or any other basis under Title VII of the Civil Rights Act of 1964, as amended, the Age Discrimination in Employment Act of 1967 ("ADEA"), as amended, or any other federal, state, or local law, rule or regulation. Decker also agrees that his rights under the aforementioned statutes or any other federal, state or local law, rule or regulation are effectively waived by this Agreement. The parties understand and acknowledge that no rights or claims accrued to Decker under the Company's benefit plans through the Retirement Date, or rights or claims arising under the ADEA after the execution of this Agreement, are waived hereby. Decker specifically relinquishes any and all rights to employment or re-employment with the Company, and the Company acknowledges and agrees that the Company does not have any current knowledge that gives it a basis upon which to terminate the Employment Agreement for "just cause" as contemplated thereunder.

84

(b) Except for the obligations created by or arising out of this Agreement, the Company, on its own behalf and on behalf of its subsidiaries, affiliates, officers, directors, employees, successors and assigns, and each of them (collectively, the "**CDI Group**"), hereby releases and discharges Decker, as well as his trustees, agents, attorneys, insurers, representatives, successors and assigns, from and with respect to any and all claims, demands, rights, liens, agreements, contracts, covenants, actions, suits, causes of action, obligations, debts, costs, expenses, attorneys' fees, damages, judgments, orders and liabilities of whatever kind or nature in law, equity or otherwise, whether now known or unknown, suspected or unsuspected, which it may have or hold against Decker, now or in the future, arising out of or in any way connected with Decker's service as an officer, director, employee and/or agent of any member of the CDI Group, his separation from his position as an officer, director, employee and/or agent of any member of the CDI Group, or any other transactions, occurrences, acts or omissions or any loss, damage or injury whatever, known or unknown, resulting from any act or omission by or on the part of Decker committed or omitted prior to the Retirement Date, provided that all such services, actions or omissions by Decker were in good faith, and taken or omitted in a manner which he believed to be in the best interest of the Company and its shareholders, and not in violation of any federal or state criminal laws, any provision of the Sarbanes-Oxley Act of 2002, or Section 16 of the Securities Exchange Act of 1934.

15. **Press Release; Confidential Agreement.** The parties agree that the terms of this Agreement and all discussions of this Agreement shall be maintained confidential, except (i) for disclosure to their respective attorneys, accountants and advisors, (ii) to the extent disclosure is required by applicable governmental law, rule and regulation or rules of the NASDAQ Stock Market, and (iii) for the mutually acceptable Press Release to be released to the media at 4 PM Louisville, Kentucky time, or such other time as mutually agreed between the Company and Decker on the date this Agreement has been mutually executed by the parties, in the form of **Exhibit C** attached hereto and made a part hereof, and which Press Release may be included by the Company in any applicable Form 8-K and similar securities filings. The parties agree that they, their attorneys and/or representatives shall not in any way divulge or cause to be divulged any terms, information or details of this Agreement or the discussion that preceded it, except as provided above.

85

16. **Company Affiliates.** The parties understand that, as used in this Agreement, "Company" includes Churchill Downs Incorporated and its affiliates, and all of their past and present officers, directors, employees, trustees, agents, attorneys, parents, partners, members, affiliates, principals, insurers, the Company's subsidiaries, predecessors, successors, and assigns, and all other entities, persons, firms or corporations liable or who might be claimed to be liable, none of whom admit any liability to

Decker, but all of whom expressly deny any such liability. Notwithstanding the foregoing and the releases otherwise set out in this Agreement, the parties understand and acknowledge that no rights or claims accrued to Decker under the Company's benefit plans through the Retirement Date are waived or released by Decker.

17. **Severability; Governing Law; Headings.** Decker further understands, and it is his intent, that in the event this Agreement is ever held to be invalid or unenforceable (in whole or in part) as to any particular type of claim or charge or as to any particular circumstances, it shall remain fully valid and enforceable as to all other claims, charges and circumstances. The parties further agree that this Agreement is to be construed under the laws of the Commonwealth of Kentucky, and that the section headings used in this Agreement are for convenience only and shall not affect in any way the meaning or interpretation of this Agreement.

18. **Confidential Information.** Decker further acknowledges that in the course of his employment with the Company, he acquired knowledge of a confidential nature regarding the Company, and he agrees that if this knowledge is divulged, privately or in public, irreparable harm may be caused to the Company. This confidential information may include, but is not limited to, information regarding the Company's business practices, trade secrets, plans, customer lists, contracts, financial and market data, marketing reports, business opportunities and other information of a confidential nature. In consideration of the Retirement Pay received by Decker, he agrees and covenants that he shall not divulge, publicly or privately, any specified or other such confidential information regarding any aspect of the Company's business acquired during or as a result of his employment with the Company until such information is known to the general public or disclosed in public filings. Furthermore, to the extent that disclosure of any such information is controlled by statute, regulation or other law, Decker agrees that he is bound by such laws and that this Agreement does not operate as a waiver of any such non-disclosure requirement. In the event of any breach of this Agreement and covenant, the Company shall be entitled to injunctive relief, in addition to all other rights it may have at law or in equity.

19. **Non-Disparagement.**

(a) Decker agrees that, for so long as the Company is not in default under the terms of this Agreement, he shall not directly or indirectly make or ratify any public statement, oral or written, to any person that disparages the Company, its subsidiaries or affiliates, or its directors, officers and employees.

86

(b) The Company agrees that, for so long as Decker is not in default under the terms of this Agreement, it shall not, and shall cause its subsidiaries, affiliates, and officers not to, directly or indirectly, make or ratify any public statement, oral or written, to any person that disparages, either professionally or personally, Decker.

20. **Indemnification.** The Company will, to the maximum extent permitted by applicable law, indemnify Decker and hold him harmless from and against any and all claims, liabilities, judgments, fines, penalties, costs and expenses (including, without limitation, reasonable attorney's fees, costs of investigation and experts, settlements and other amounts actually incurred by Decker in connection with the defense of any action, suit or proceeding, and in connection with any appeal thereon) incurred by Decker in any and all future, threatened, pending or completed actions, suits or proceedings, whether civil, criminal, administrative or investigative (including, without limitation, actions, suits or proceedings brought by or in the name of the Company), arising, directly or indirectly, by reason of Decker's status, actions or inaction as an officer, director, employee or agent of the Company or any of its subsidiaries or affiliates, so long as he acted in good faith, in a manner he believed to be in the best interest of the Company and its shareholders, and not in violation of any federal or state criminal laws, any provision of the Sarbanes-Oxley Act of 2002, or Section 16 of the Securities Exchange Act of 1934. Company shall promptly advance to Decker upon request any and all expenses incurred by Decker in defending any and all such actions, suits or proceedings to the maximum extent permitted by applicable law.

21. **Acknowledgement of Understanding.** Decker acknowledges that he has read this Agreement, fully understands each and every provision, and signs it voluntarily and knowingly. Decker also acknowledges that in consideration of accepting the payment described above, he may be giving up possible future administrative and/or legal or other claims. Decker also acknowledges that he has been advised by the Company to consult an attorney prior to executing this Agreement. Furthermore, the parties hereby acknowledge and agree that Decker has twenty-one (21) days from his receipt of this Agreement in which to consider it and that this Agreement may be revoked by Decker within seven (7) calendar days after he executes it. Any such revocation shall be in writing and shall be delivered to the Company within this seven (7) calendar day period. Any revocation received by the Company thereafter shall be null and void and of no force and effect. The parties also acknowledge and agree that this Agreement shall not be effective or enforceable until the seven (7) day revocation period expires.

[Signatures appear on next page]

87

WITNESS the signatures of the parties hereto:

DECKER:

Robert L. Decker

Date: _____

COMPANY:

CHURCHILL DOWNS INCORPORATED

By: _____

Thomas H. Meeker
President and CEO

Date: _____

Exhibit List:

Exhibit A - Agreed IC Plan Goals

Exhibit A - Agreed IC Plan Goals

Exhibit C - Form of Press Release

EXHIBIT A

Robert L. Decker
Proposed ICP Plan

Component Weight

| <u>Components</u> | <u>Weight</u> | <u>Max Award</u> | <u>Measure</u> | <u>Total Award @ Target</u> | <u>Total Award @ Maximum</u> | <u>Total Award @ Minimum</u> |
|--------------------------|----------------------|-------------------------|--|------------------------------------|-------------------------------------|-------------------------------------|
| Corporate | 25% | 50% | Corporate EBT | 25% | 50% | 12.5% |
| Unit Financial | 25% | 50% | CDSN EBT, Fin, Dev, Admin EBT | 12.5% 12.5% | 25% 25% | 6.25% 6.25% |
| Unit Objectives | 25% | 50% | Resolution of TVG Contractual Dispute | 4.2% | 8.4% | 2.1% |
| | | | Improvement in CDSN Interstate Simulcasting Market Share | 4.2% | 8.4% | 2.1% |
| | | | Negotiate 1 new International Simulcast Contract | 4.1% | 8.2% | 2.05% |
| | | | Improve Overall Company Operating Margins | 4.2% | 8.4% | 2.1% |
| | | | Complete a Development | 4.2% | 8.4% | 2.1% |

| | | Project | | | | |
|-------------------|-------------|-------------|---------------------------------------|-------------|-------------|------------|
| | | | Obtain Public Support for Master Plan | 4.1% | 8.2% | 2.05% |
| Individual | 25% | 50% | Objective #1 CDSN | 8.4% | 16.8% | 4.2% |
| | | | Objective #2 Capital | 8.3% | 16.6% | 4.15% |
| | | | Objective #3 Development | 8.3% | 16.6% | 4.15% |
| Total | 100% | 200% | | 100% | 200% | 50% |

89

EXHIBIT B

Options Report

CHURCHILL DOWNS INCORPORATED

As of 12/31/2002

| Grant Date | Grant Type | Options Granted | Options Price | Options Outstanding | Options Vested |
|-------------------------------|---------------|-----------------|---------------|---------------------|----------------|
| 1997 Stock Option Plan | | | | | |
| Robert L. Decker | | | | | |
| 11/20/1997 | Non-Qualified | 3,052 | 21.50 | 3,052 | 3,052 |
| 11/18/1998 | Incentive | 3,076 | 32.50 | 3,076 | 3,076 |
| 11/18/1998 | Non-Qualified | 2,332 | 32.50 | 2,332 | 2,332 |
| 11/17/1999 | Incentive | 4,419 | 22.63 | 4,419 | 4,419 |
| 11/17/1999 | Non-Qualified | 10,581 | 22.63 | 10,581 | 10,581 |
| Totals | | 23,460 | | 23,460 | 23,460 |

90

EXHIBIT C

CHURCHILL DOWNS INCORPORATED ANNOUNCES TRANSITION IN COMPANY'S CHIEF FINANCIAL OFFICER POST

LOUISVILLE, Ky. (Dec. 16, 2002) – Thomas H. Meeker, president and chief executive officer of Churchill Downs Incorporated (“CDI”) (Nasdaq: CHDN), today announced that Robert L. Decker, CDI’s executive vice president and chief financial officer and president of the Churchill Downs Simulcast Network (“CDSN”), is leaving the Company to pursue other career opportunities. Meeker also announced that Michael E. Miller, senior vice president of finance, will be promoted to chief financial officer and Karl

Schmitt Jr., chief operating officer of CDSN, will be promoted to president of that Company subsidiary. Miller and Schmitt will assume their new responsibilities at the time of Decker's departure on Jan. 1, 2003.

"We have accelerated our succession plans for Mike Miller and Karl Schmitt to engage these new roles in order to accommodate Bob's decision to take early retirement, and we are confident in their abilities to help us grow the Company and continue building long-term value for our shareholders," said Meeker.

Decker has served as CDI's executive vice president and chief financial officer since 1997. CDI experienced exponential growth during Decker's tenure. The Delavan, Wis., native managed the Company's acquisitions of Ellis Park, Calder Race Course and Hollywood Park, as well as its merger with Arlington International Racecourse – now doing business as Arlington Park. Decker guided the Company's listing on the Nasdaq National Market in 1997, directed its secondary stock offering in 1999, and most recently, managed the January 2002 spin-off of CDSN as a separate operating unit.

Decker was to have shifted his focus exclusively to the growth of CDSN and the Company's overall development efforts in early 2003. The transfer of complete financial duties to Miller was also intended then to allow Decker more time to explore potential growth opportunities for the Company and continue implementing CDI's successful acquisition strategy in conjunction with Meeker, whose employment contract with the Company was recently renewed. Decker had helped plan this transition, but more recently decided that he saw new professional horizons outside of CDI that he wanted to pursue.

"I am very proud of what we have accomplished in the six years since I joined CDI's executive management team," said Decker. "We have increased our market capitalization by 360 percent, completed strategic mergers and acquisitions that have positively impacted our balance sheet, recruited an impressive stable of racing properties to market under the CDSN banner and established our brand as the most recognized and highly desired brand in the racing industry.

"My time at CDI has been well spent, and I have greatly enjoyed the opportunity to work closely with Tom Meeker, the first-class team he has assembled and the Company's board of directors," Decker added. "Tom is a true visionary in the horseracing industry. His sound judgment and take-charge management style have been crucial to our Company as we executed a period of intense growth and expansion into new markets. Many challenges lie ahead for our Company and the industry as a whole,

and Tom's leadership is still needed for us to take full advantage of CDI's potential. With that in mind, I have decided that my logical next step is to pursue another business opportunity that will afford me continued professional growth and added management responsibilities."

"Bob has been instrumental in leading this Company through a consolidation effort that has helped cement CDI's status as the industry leader offering the highest-quality racing content," said Meeker. "He directed a focused, disciplined acquisition strategy that grew the Company from two racetracks to six and positioned it for future growth in areas such as alternative gaming and domestic and international account wagering. His talents are well documented, and we understand his desire to exercise those skills in a position that demands a more balanced mix of operational and financial expertise. We are extremely grateful for his efforts and accomplishments, and wish him the best in his future endeavors."

In Miller's new role as chief financial officer, he will oversee the Company's finance, human resources and information technology departments. He will report directly to Meeker, who will also assume oversight of the Company's development initiatives. Prior to joining CDI as senior vice president of finance in January 2000, Miller served as senior vice president, chief financial officer and treasurer of Fender Musical Instruments in Scottsdale, Ariz. The West Virginia native was previously a partner with the certified public accounting firm of DeLoitte & Touche in Dayton, Ohio. At CDI, he has been responsible for accounting, tax, treasury, budgetary and information technology issues for the Company.

Schmitt, who joined Churchill Downs as director of publicity in 1987, became head of the Company's new corporate communications department two years later and has served the organization as senior vice president, communications since March 1998. He has participated in the negotiation of television contracts with NBC and ESPN, led the Kentucky Derby media relations efforts, directed CDI's Internet initiatives and provided counsel to senior management as the Company grew from a single racetrack to a corporation with operations from coast to coast. In January 2002, the Louisville native assumed his new role as chief operating officer for CDSN.

Meeker expects a smooth transition as the two move into their new posts.

"Over the past two years, Mike has demonstrated the acumen and leadership to guide this Company financially in a competitive and challenging environment," said Meeker. "He spearheaded the integration of our recent acquisitions, forged strong working relationships with each of our operating units as well as our financial partners, led the effort to secure public support of our 'Master Plan' construction project to modernize Churchill Downs racetrack and began the transition to become the Company's spokesperson to the financial community. Mike has proven himself as a tremendous asset to CDI and will serve the Company well as its chief financial officer.

“In addition, we’re excited to have someone with Karl’s experience and industry knowledge leading our efforts to grow our simulcast unit,” added Meeker. “Karl has directed our communications and new media initiatives with great success, and his operational leadership of CDSN over the past year gives us confidence that we can continue gaining market share in the simulcast segment of our industry.”

Churchill Downs Incorporated (“CDI”), headquartered in Louisville, Ky., owns and operates world-renowned horse racing venues throughout the United States. The Company’s racetracks in California, Florida, Illinois, Indiana and Kentucky host 112 graded-stakes events and many of North America’s most prestigious races, including the Kentucky Derby and Kentucky Oaks, Hollywood Gold Cup and Arlington Million. CDI racetracks have hosted nine Breeders’ Cup World Thoroughbred Championships – more than any other North American racing company. CDI also owns off-track betting facilities and has interests in various television production, telecommunications and racing services companies that support CDI’s network of simulcasting and racing operations. CDI trades on the Nasdaq National Market under the symbol CHDN and can be found on the Internet at www.churchilldownsincorporated.com.

| <u>Subsidiary</u> | <u>State/Jurisdiction of Incorporation/Organization</u> |
|--|---|
| Churchill Downs Management Company | Kentucky |
| Calder Race Course, Inc. | Florida |
| Tropical Park, Inc. | Florida |
| Churchill Downs California Company d/b/a Hollywood Park | California |
| Churchill Downs California Fall Operating Company d/b/a Hollywood Park | California |
| Arlington International Racecourse, LLC d/b/a Arlington Park | Illinois |
| Hoosier Park, L.P. (limited partnership) | Indiana |
| Ellis Park Race Course, Inc. | Kentucky |

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 (Nos. 33-85012, 333-62013, 33-61111, 333-41376, 333-43486 and 333-100574) of Churchill Downs Incorporated of our report dated March 6, 2003 relating to the financial statements and financial statement schedule, which appears in this Form 10-K.

PricewaterhouseCoopers LLP

Louisville, Kentucky

March 14, 2003

**Certification of CEO and CFO Pursuant to
18 U.S.C. Section 1350,
As Adopted Pursuant to
Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Annual Report on Form 10-K of Churchill Downs Incorporated (the "Company") for the year ended December 31, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Thomas H. Meeker, as President and Chief Executive Officer of the Company, and Michael E. Miller, as Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, to the best of his knowledge, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

/s/ Thomas H. Meeker

Thomas H. Meeker
President and Chief Executive Officer
March 14, 2003

/s/Michael E. Miller

Michael E. Miller
Chief Financial Officer
March 14, 2003

This certification accompanies the Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of § 18 of the Securities Exchange Act of 1934, as amended.